

Lancashire Health and Wellbeing Board

Minutes of the Meeting held on Tuesday, 14th November, 2017 at 10.00 am in Committee Room 'C' (The Duke of Lancaster Room) - County Hall, Preston

Present:

Chair

County Councillor Shaun Turner, Lancashire County Council

Committee Members

County Councillor Graham Gooch, Lancashire County Council
County Councillor Mrs Susie Charles, Lancashire County Council
County Councillor Geoff Driver CBE, Lancashire County Council
Dr Sakthi Karunanithi, Director of Public Health and Wellbeing, LCC
Louise Taylor, Corporate Director Operations and Delivery (LCC)
Councillor Bridget Hilton, East Lancashire Health and Wellbeing Partnership and Central District Councillor
Michael Wedgeworth, Healthwatch Lancashire Chair
Karen Partington, Chief Executive of Lancashire Teaching Hospitals Foundation Trust
Jane Booth, Independent Chair, Lancashire Safeguarding Children's Board and Adult Board
David Tilleray, Chair West Lancs HWB Partnership
Cllr Viv Willder, Fylde Coast District Council Rep
Councillor Tony Harrison, East Lancashire District Council Rep
Adrian Leather, Third Sector Representative
Steve Winterson, Lancashire Care NHS Foundation Trust
Andrew Bennett, Lancashire North CCG
Helen Curtis, NHS Chorley and South Ribble CCG & NHS Greater Preston CCG
Claire Lewis, Fylde and Wyre CCG and Health and Wellbeing Partnership
Ian Sewart, Lancaster and Wyre CSP
Clare Platt, Lancashire County Council
Sam Gorton, Lancashire County Council

Apologies

Tony Pounder	Director of Adult Services
Jacqui Thompson	North Lancashire HWB Partnership
Jennifer Aldridge	Fylde and Wyre CCG and Fylde and Wyre Health and Wellbeing Partnership
Amanda Hatton	Director of Children's Services, LCC
Mark Youlton	East Lancashire CCG
Councillor Margaret France	Central HWBP

1. Chair of the Health and Wellbeing Board

Resolved: That the Health and Wellbeing Board noted that County Councillor Shaun Turner, Cabinet Member for Health and Wellbeing had been appointed as Chair of the Board.

2. Welcome, introductions and apologies

County Councillor Shaun Turner introduced himself to the Board and round table introductions were made.

Apologies were noted as above.

Replacements were as follows:

Steve Winterson for Dee Roach, Lancashire Care NHS Foundation Trust

Helen Curtis for Dr Sumantra Mukerji and Dr Gora Banghi, Chorley and South Ribble CCG and Greater Preston CCG

Claire Lewis for Jennifer Aldridge, Fylde and Wyre CCG and Fylde and Wyre Health and Wellbeing Partnership

Andrew Bennett for Dr Alex Gaw, Morecambe Bay CCG

Ian Sewart for DCC Sunita Gamblin, Lancashire Constabulary

3. Disclosure of Pecuniary and Non-Pecuniary Interests

There were no disclosures of interest in relation to items appearing on the agenda.

4. Minutes of the Last Meeting held on 5 September 2017

Resolved: That the Board agreed the minutes of the last meeting.

5. Forward Plan and Action Sheet

Resolved: That the Forward Plan and Action Sheet be noted and if any Board members wishes to place an item on the forward plan, to email details to Sam Gorton, email sam.gorton@lancashire.gov.uk.

6. Lancashire Health and Wellbeing Strategy

Members of the Board had previously agreed that a refresh of the Health and Wellbeing Strategy be undertaken, with a subsequent workshop to agree key areas of focus for the Strategy. The report provides an update subsequent to the workshop, with potential workstreams identified and a refreshed Strategy for consideration.

Members of the Board were requested to consider the groupings and workstreams proposed for action under the headings of Early Years, Activating Communities for Health and Wellbeing, Early Help and Managing Demand, Wider Determinants of Health, together with the opportunities to facilitate delivering, agreeing whether they were an appropriate reflection of the future focus required to improve health and wellbeing outcomes in Lancashire.

The Board also agreed on members which will lead activity on the workstreams and the frequency that progress will be reported back to future meetings:

Workstream	Lead
Early Years	County Councillor Charles
Activating Communities for Health and Wellbeing	Adrian Leather and Greg Mitten supporting
Early Help and Managing Demand	County Councillor Gooch
Wider Determinants of Health	Possibly Gary Hall

There is an opportunity for support with this from the Local Government Association (LGA) which is available. Also engage with the Health and Wellbeing Partnerships as their role is crucial in delivering these outcomes across the County along with the District Councils and the Leads should make these contacts.

Resolved: That the Health and Wellbeing Board:

- i) Considered the outcomes from the workshop and agreed the proposed areas of work required to improve health and wellbeing outcomes in Lancashire.
- ii) Agreed lead Board members for each programme of work.
- iii) Would receive progress reports on the proposed work streams on a regular basis at future Board meetings.
- iv) Adopted the updated draft Health and Wellbeing Strategy.
- v) Clare Platt to discuss with Gary Hall re leading on the Wider Determinants of Health workstream.
- vi) Clare Platt to initiate the first meeting with all the leads to discuss going forward.

7. Better Care Fund (BCF)/Improved Better Care Fund (iBCF) Performance Update Report

The Board received a report on the progress on Lancashire BCF Plan 2017/19, Improved Better Care Fund (iBCF) Plans, Performance against BCF metrics in Quarter 1 of 2017/18 and action taken to reduce Delayed Transfers of Care (DToC) and the level of impact.

Work is currently ongoing to agree the Section 75 with the Clinical Commissioning Groups (CCGs) and Lancashire County Council (LCC).

iBCF reporting at the next Board meeting in January 2018 will detail spending financial arrangements and performance of schemes.

Delayed Transfers of Care (DToC)

This area has been recognised as the top priority for joint working by NHS and Social Care. There is significant national scrutiny that has placed Lancashire in the worse performing quartile resulting in an impending review of the use of the iBCF monies in improving DToC performance.

When considering the iBCF/BCF Plan for future sign off, the Board needs to have sight of the trajectory prior to receiving the plan.

It is important to understand performance across different health economies and the role of LCC on the DToC Trajectory.

There was discussion about DToC performance and it was agreed that there would be a Check and Challenge Group that would meet in between Board meetings that will feed back into this group. The membership of this group was agreed as follows: Louise Taylor, Karen Partington and Jayne Mellor. Louise Taylor agreed to lead this group and convene the meetings.

Resolved: That the Health and Wellbeing Board:

- i) Noted the level of performance, in quarter 1 of 2017/18 against the BCF metrics.
- ii) Noted the progress updates for the BCF and iBCF plan delivery for 2017/19.
- iii) Confirmed the role of the Better Care Fund Steering group and encouraged all partners and system leaders to take a full part in supporting it and the delivery of the BCF and iBCF plans.
- iv) Noted actual DToC performance and the requirements of and expected roles of all partners in achieving extremely challenging improvements in this.
- v) Noted that Lancashire 2018/19 iBCF allocations will be subject to review in November 2017 as a result of significant DToC performance challenge.
- vi) Approved the proposed process for managing any necessary changes in iBCF spending plans subject to the Chair of the Health and Wellbeing Board agreeing final details with the Chair of the Better Care Fund Steering Group.
- vii) Establish a working group to provide Check and Challenge re DToC.

8. Review of Lancashire Residential and Nursing Home Market

The Health and Wellbeing Board were provided with an up to date position regarding Quality of Care in Residential and Nursing Homes across Lancashire. The report provided information on bed numbers across Lancashire and also those homes that were currently closing due to either insolvency or Care Quality Commission regulated actions. Members of the Board were asked to support the establishment of a leadership programme to develop leadership, capacity and capability in the residential and nursing home sector to support and encourage the best outcomes for those receiving care, and to achieve a buoyant and resilient care market.

The emerging issues around provider failure was financial sustainability and quality of care. The Safeguarding Board has been looking at quality of care for vulnerable adults coming into the MASH (Multi-Agency Safeguarding Hub) and are looking at joint funding to improve this.

Care Quality Commission has closed a number of residential homes recently and LCC have found beds for those residents. A long term view at providing apprenticeships and caring as a carer packages to provide Managers of the future is needed.

Resolved: That the Health and Wellbeing Board:

- i) Noted the availability and quality of the residential and nursing home care sector as detailed in the report.
- ii) Supported the proposal to develop a quality improvement programme.
- iii) Nominated Louise Taylor to act as champion for this piece of work and contribute to its development and approval in the future.
- iv) Noted that a detailed proposal with timescales and costings would be developed by the BCF Steering Group.

9. Lancashire Safeguarding Boards: Annual Reports 2016/17

Lancashire Children Safeguarding Board (LSCB) and Lancashire Adult Safeguarding Board (LASB) are required to produce and publish an annual report which reflects on safeguarding practice and issues in the area. The report covers the period from April 2016 to end of March 2017 and can be accessed [online](#).

Additionally a separate Annual Report is prepared by the LSCB's Child Death Overview Panel (CDOP). A brief summary of key issues were detailed in the report.

The Board noted key points from the reports:

- i) Policies, procedures and guidance around Mental Capacity Act (MCA) implementation have been commended nationally as an example of best practice.
- ii) Applications in respect of Deprivation of Liberty (DoLs) far outstrip capacity to deal with them and there are significant backlogs and this is also a national pressure and concern.
- iii) A significant backlog of safeguarding alerts was reported in the previous Annual Report. This has continued to be a concern throughout 2016-17. Recently the Local Authority have found additional resources to deal with this and the outcome will be reported in the 2017-18 report).
- iv) Referrals to MASH include too many children whose interests would be best met by early help.
- v) Agreed to fund a piece of development work in Children's MASH through to Adult.
- vi) It is anticipated that new partnership arrangements with the three key agencies, the Local Authority, Police and CCGs are likely to be referred to as "Multi-agency Safeguarding Arrangements". These will need to be in place by end of June 2019.
- vii) The Children's Commissioner has also published a report and this will be shared with the Board.

Resolved: That the Health and Wellbeing Board noted the contents of the reports, commented on any key issues and considered the implications for the conduct of business.

10. Urgent Business

There were no matters of urgent business received.

11. Date of Next Meeting

The next scheduled meeting of the Board will be held at 10.00am on 25 January 2018 in Committee Room C – Duke of Lancaster Room, County Hall, Preston.

Ian Young
Director of Governance,
Finance and Public Services

County Hall
Preston