

Report to the Cabinet

Meeting to be held on Thursday, 10 May 2018

Report of the Executive Director of Adult Services and Health and Wellbeing

Part I

Electoral Division affected:
(All Divisions in Chorley, South Ribble and Preston);

Establishing a Shadow Integrated Care Partnership Board for Central Lancashire

Contact for further information:

Louise Taylor, Tel: (01772) 531646, Executive Director of Adult Services and Health and Wellbeing

louise.taylor@lancashire.gov.uk

Executive Summary

This report provides Cabinet with an overview of the governance arrangements being developed to enable the establishment of a shadow Integrated Care Partnership Board for the area of central Lancashire (covering Chorley, South Ribble and Preston), referred to as Our Health Our Care.

It is intended that a similar approach be adopted across all four health and care systems in Lancashire and further reports will be presented to Cabinet in due course.

Recommendation

Cabinet is requested to:

- (i) Formally approve the County Council's involvement in the Central Lancashire Shadow Integrated Care Partnership Board.
- (ii) Receive further reports updating on progress and organisational implications.

Background and Advice

1. In central Lancashire local health and care organisations have committed to develop a shadow Integrated Care Partnership Board, similar to that already in development in Fylde Coast, Morecambe Bay, Pennine and West Lancashire. In central Lancashire this is referred to as the 'Our Health Our Care' programme.

2. The intention is to create alignment of health and care services better focused on the needs of the individual citizen and more financially sustainable. This development is a response to the Five Year Forward View published in 2015 to encourage a greater focus on prevention, improving quality, safety and the efficiency of health services. It also contributes to the wider strategic changes across the Lancashire and South Cumbria Integrated Care System known as the Sustainability and Transformation Partnership.

Integrated Care Partnership Development

3. Lead partner organisations including senior leaders and elected members from Lancashire County Council participated in a series of workshops to set the direction of the partnership development and the agreed actions required by each organisation to establish a Shadow Integrated Care Partnership Board from April 2018.
4. The new vision was also agreed prioritising improvement in population outcomes; experience and quality of care; economic sustainability and system resilience, with the agreement that all collective work programmes going forward would contribute to achievement of these four priorities.

Governance Arrangements

5. It is intended that the Shadow Integrated Care Partnership Board is operational from April 2018. Membership includes representatives from across the two Clinical Commissioning Groups, the GP collaborative, the Acute Hospital, the main Community and Mental Health Trust and central Lancashire Health and Wellbeing Partnership.
6. Lancashire County Council is represented by the Cabinet Member for Health and Wellbeing and the Executive Director for Adult Services, Health and Wellbeing who have been instrumental in shaping the terms of reference. The Executive Director is also helping lead the appointment of an independent board chair.
7. The main duty encapsulated in the terms of reference is to help drive forward system transformation and develop new models of care. This is a significant undertaking underpinned by a memorandum of understanding which sets out how new ways of working could develop for implementation.
8. In relation to the terms of reference it is expected that members will attend a minimum of 75% of meetings and that the meeting will achieve quorum if a minimum of 3 members are present. If the County Council representatives are unable to attend a deputy will be nominated to ensure that no decisions are made without the direct input from the authority.
9. The memorandum of understanding is not a legally binding agreement, accountability remains with partner organisations. It describes how by working together participating organisations will, with input from the public, develop care which is as focused on preventing ill health as it is to treating it; to reduce over dependence on acute hospital provision and supporting greater self-management

and wellbeing. The memorandum of understanding proposes changes to commissioning arrangements and it will be important for the County Council to ensure that the benefits of commissioning some care provision at scale, e.g. at county level, is not lost. As a signature to the memorandum of understanding, the county council is committing during this shadow period to work collaboratively with partners to cement relationships and develop credible plans for health and care integration in central Lancashire.

10. The county council will exercise its influence on the board to ensure plans are economically viable and serve the best interests of citizens. Prior approval will be sought in advance of progressing to the next stage. A consistent approach will be adopted across all four health and care systems.

Consultations

Meeting	Date	Outcome
ICP Workshop Session 2 (including County Councillor representative)	08.02.18	Discussed and iterated outline content
ICP Workshop Session 3 (including County Councillor and Officer representatives)	15.03.18	Endorsed, subject to comment.
OHOC Joint Programme Board (including Officer representative)	15.03.18	Endorsed, subject to comment.
County Councillor Health Leads informal briefing	15.03.18	Discussion and agreement to bring to Cabinet

Implications:

This item has the following implications, as indicated:

Risk management

It has been long recognised that there is a pressing need to move toward a greater integration of health and social care delivery. Failure to engage with the our health partners in the manner proposed would not allow us to make the improvements that are so clearly needed to secure improved outcomes and financial sustainability.

By following the proposed partnership arrangements there is the potential risk that we lose a measure of control over social care delivery. However, this could be addressed by agreeing further robust governance arrangements that allow the county council to participate fully in relevant decision making.

Human Resources

There are no workforce implications at this stage to the county council cooperating with the memorandum of understanding. As the structures are developed, further reports will be brought to Cabinet to update on any HR implications.

Legal

The documents provide a broad framework to enable the partners to work around the detailed arrangements. This is likely to be a protracted and at times difficult exercise but will ultimately test how committed each of the partners is to this model of integrated working.

Financial

There are no financial implications as a result of this report. Any future reports containing updates on progress and organisational implications will contain financial implications as required.

List of Background Papers

Paper	Date	Contact/Tel
Integrated Care Partnership in central Lancashire Briefing Note	15 March 2018	Louise Taylor/ (01772) 531646

Reason for inclusion in Part II, if appropriate

N/A