

**Audit, Risk and Governance Committee**  
Meeting to be held on Monday, 31 January 2022

Electoral Division affected:  
(All Divisions);

**Treasury Management Strategy 2022/23**  
(Appendices 'A' – 'C' refer)

Contact for further information:  
Neil Kissock, 01772 536154, Director of Finance,  
[neil.kissock@lancashire.gov.uk](mailto:neil.kissock@lancashire.gov.uk)

**Executive Summary**

The council is required to produce a Treasury Management Strategy before the beginning of each financial year. The proposed Treasury Management Strategy for 2022/23 is provided at Appendix A, the Investment Strategy at Appendix B, and the associated Minimum Revenue Provision Policy Statement at Appendix C.

**Recommendation**

The Audit, Risk and Governance Committee is asked to recommend that Full Council approves the Treasury Management and Investment Strategies and the Minimum Revenue Provision Policy Statement for 2022/23, as set out in this report.

**Background and Advice**

Treasury management is the management of the council's investments and cash flows, its banking, money market and capital market transactions. It also includes the effective control and management of the risks associated with these activities, ensuring that the council gets the best performance within acceptable risk parameters.

The Treasury Management Strategy at Appendix A sets out the council's approach for both its borrowing and investment activity. The borrowing strategy is determined by the need for the council to borrow in accordance with the Prudential Code and the impact of the economic climate on the prevailing cost and availability of borrowing. The report identifies a likely need to borrow and notes that the council has fixed a higher proportion of debt for a long term to take advantage of current, historically low interest rates. The balance between long-and-short term debt will continue to be kept under review.

The Investment Strategy, whilst having regard to yield, has the key drivers continuing to be security and liquidity.

Although the impact of treasury management decisions is considered over the long term, there is a requirement through regulations for the strategies to be approved annually. The proposed Treasury Management Strategy is broadly similar to that adopted in 2021/22.

It should be noted that the figures in the strategy will be subject to minor changes as the capital programme is developed and approved.

The Ministry of Housing, Communities and Local Government statutory guidance on local government investments includes provisions relating to investments that support local public services by lending to or buying shares in other organisations (service investments), and those made to earn investment income (known as commercial investments where this is the main purpose). These investments held for service purposes or for commercial profit are considered in the Investment strategy at Appendix B.

The Minimum Revenue Provision Policy Statement for 2022/23 is also presented for approval at Appendix C. There are no changes to this policy from the previous year.

## **Consultations**

Arlingclose, the county council's external treasury management advisers, have provided advice in the formulation of the proposals in this report.

## **Implications:**

This item has the following implications, as indicated:

## **Risk management**

The council, having adopted the 'Prudential Code', is required to prudently manage its investments and borrowing. A failure to do so could expose the council to undue financial risks.

## **Local Government (Access to Information) Act 1985**

### **List of Background Papers**

Paper	Date	Contact/Tel
Chartered Institute of Public Finance and Accountancy Treasury Management Code of Practice	2018	Paul Dobson (01771) 534725
Ministry of Housing, Communities and Local Government statutory guidance on local authority investments	2018	Paul Dobson (01771) 534725

Reason for inclusion in Part II, if appropriate

N/A