

**Lancashire Health and Wellbeing Board**  
Meeting to be held on 7 March 2023

**Corporate Priorities:**  
Delivering better services;

## **Lancashire and South Cumbria Integrated Care Board – Development of a Joint Forward Plan for 2023-2028**

Contact for further information:

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### **Brief Summary**

This paper provides the Health and Wellbeing Board with an overview of the emerging Joint Forward Plan (JFP) for the Lancashire and South Cumbria Integrated Care Board (ICB). It includes the background, requirement and context for a Joint Forward Plan (JFP), and the key issues for consideration in development of the Joint Forward Plan (JFP).

It notes that the Lancashire and South Cumbria Integrated Care Board (ICB) is intending to produce a draft version of the plan by 31 March 2023 for consultation (further iterations may continue after this prior to the plan being finalised in time for publication and sharing by 30 June 2023.) Given this timeframe, and to engage Health and Wellbeing Boards as early as possible, an overview of the emerging themes of the Joint Forward Plan will be presented to the Health and Wellbeing Board during their meeting on 7 March 2023.

### **Recommendations**

The Health and Wellbeing Board is asked to:

- i) Consider the key themes highlighted within the emerging Joint Forward Plan (JFP) for Lancashire and South Cumbria Integrated Care Board (ICB), offering their reflections on the content and particularly on whether they feel that the key themes take proper account of the Lancashire Health and Wellbeing Strategy.
- ii) Note that a *draft* version of the Joint Forward Plan (JFP) will be presented to the Health and Wellbeing Board after signing off by the Integrated Care Board (ICB) at the end of March 2023.
- iii) Note that a *final* version of the Joint Forward Plan (JFP) will be presented to the Health and Wellbeing Board prior to its sign off by the Integrated Care Board (ICB) the end of June 2023.

## Detail

### **Background – the requirement and context for a Joint Forward Plan**

The Health and Care Act 2022 established new NHS bodies in the form of Integrated Care Boards (ICBs), that take on functions previously delivered by Clinical Commissioning Groups (CCGs) and required the creation of Integrated Care Partnerships (ICPs) in each local system area, with a view to empower local health and care leaders to join up planning and provision of services, both within the NHS and with local authorities, and help deliver more person-centred and preventative care.

Before the start of each financial year, the Integrated Care Board (ICB), with its partner NHS trusts and NHS foundation trusts, must prepare a 5-year Joint Forward Plan (JFP), to be refreshed each year.

The Act did not change the statutory duties of Health and Wellbeing Boards, as such - similar to the previous relationship with Clinical Commissioning Groups (CCGs), the Integrated Care Board (ICB) must involve the Health and Wellbeing Board in the exercising of its statutory functions as below:

- Joint Forward Plans (JFPs) must set out the steps that the Integrated Care Board (ICB) proposes to take to implement the health and wellbeing strategy.
- The Health and Wellbeing Board must be involved in the preparation or revision of the Joint Forward Plan (JFP).
- In particular, the Health and Wellbeing Board must be provided with a draft of the Joint Forward Plan (JFP), and the Integrated Care Board (ICB) must consult with the Health and Wellbeing Board on whether the draft takes proper account of the health and wellbeing strategy.
- Following consultation, the Health and Wellbeing Board has the right to respond to the Integrated Care Board (ICB) and may give its opinion to NHS England.
- The forward plan must include a statement from the Health and Wellbeing Board as to whether the Health and Wellbeing Strategy has been taken proper account of.

### **Key Issues for consideration in development of the Joint Forward Plan (JFP) for Lancashire and South Cumbria**

Integrated Care Boards (ICBs) are encouraged to use the Joint Forward Plan (JFP) development process to produce a shared delivery plan for the Integrated Care Strategy (developed by the Integrated Care Partnership (ICP)) and the Joint Local Health and Wellbeing Strategies (JLHWS) (developed by local authorities through Health and Wellbeing Boards) that is supported by the whole system, including local authorities and voluntary, community and social enterprise partners.

As a minimum, the Joint Forward Plan (JFP) should describe how the Integrated Care Board (ICB) and its partner trusts intend to arrange and/or provide NHS services to meet their population's physical and mental health needs. This should include the delivery of universal NHS commitments (for the purposes of this guidance, universal NHS commitments are those described in the annual NHS



priorities and operational planning guidance and NHS Long Term Plan); address the Integrated Care Systems' four core purposes and meet legal requirements (this includes the National Health Service Act 2006 and the requirements of the Public Sector Equality Duty, section 149 of the Equality Act 2010).

The following principles describing the Joint Forward Plan's (JFPs) nature and function, these have been co-developed nationally with Integrated Care Boards (ICBs), trusts and national organisations representing local authorities and other system partners.

- **Principle 1:** Fully aligned with the wider system partnership's ambitions.
- **Principle 2:** Supporting subsidiarity by building on existing local strategies and plans as well as reflecting the universal NHS commitments.
- **Principle 3:** Delivery focused, including specific objectives, trajectories and milestones as appropriate.

Joint Forward Plans (JFPs) should build on and reflect existing Joint Strategic Needs Assessments (JSNAs), Joint Local Health and Wellbeing Strategies (JLHWSs) and NHS delivery plans, along with previous local patient and public engagement, as such it is not anticipated that their development will require full formal public consultation, unless a significant reconfiguration or major service change is proposed, which is not the case for Lancashire and South Cumbria at this time.

Integrated Care Boards (ICBs) and their partner acute trusts have a duty to prepare a first Joint Forward Plan (JFP) before the start of each financial year. For this first year, however, NHS England has specified that the date for publishing and sharing the final plan with NHS England, their Integrated Care Partnerships (ICPs) and Health and Wellbeing Boards, is 30 June 2023 rather than 1 April 2023.

As 2022/23 is a transition year for Integrated Care Boards (ICBs), national guidance anticipates that the breadth and depth of the initial Joint Forward Plan (JFP) will be constrained, with an expectation that a more comprehensive plan will be developed for 2024/25 onwards.

The Lancashire and South Cumbria Integrated Care Board (ICB) is intending to produce a draft version of the plan by 31 March 2023 for consultation - further iterations may continue after this prior to the plan being finalised in time for publication and sharing by 30 June 2023.

An overview of the emerging themes of the Joint Forward Plan (JFP) will be presented to the Health and Wellbeing Board in the course of their meeting on 7 March 2023.

### List of background papers

N/A

Reason for inclusion in Part II, if appropriate

N/A

