

**Lancashire Health and Wellbeing Board**  
Meeting to be held on 7 March 2023

**Corporate Priorities:**  
Delivering better services;

**Development of the Lancashire Place Based Partnership - A Progress Report**  
(Appendix 'A' refers)

Contact for further information:

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**Brief Summary**

This report provides the Health and Wellbeing Board with progress report on the actions taken to develop the Lancashire Place-Based Partnership. It covers the period January – March 2023 following the last update to the Board in January 2023 and intends to ensure that the Health and Wellbeing Board are fully sighted on our progress during this development phase

**Recommendations**

The Health and Wellbeing Board is asked to note the progress report on the development of the Lancashire Place Based Partnership.

**Detail**

**Developing the Lancashire Place - Workshops**

At the last update, Board Members were informed of a series of workshops running with partners throughout January and February. A series of five workshops have been held across the three localities, in Lancaster, Chorley, Poulton-le-Fylde, Burnley and Blackburn. There is a final session for those not able to attend the original dates in mid-March.

The purpose of these workshops was to;

- 1) Share an update on progress made on developing the new arrangements and our thinking to date
- 2) Listen to feedback from our partners on the emerging vision, principles, ways of working and what will happen at each level (community / locality / place / system)
- 3) Ask partners:
  - a) What should we prioritise to do together - Based on what we know about our locality, is already underway, and what the data is telling us?



b) How can we best work together for the benefit of our residents?

Many organisations and sectors were represented across the various workshops, which were aimed at local partners – organisations who have had minimal attendance to date or who work pan Lancashire – will be targeted for involvement in the final workshop.

Emerging themes from these workshops have included:

- **Definitions** – consideration of our use of language and consistency in the different levels of the system i.e. Place/Locality/Districts/Neighborhoods/Communities.
- **Value of being listened to** – throughout the workshops, people have felt involved and respected, rather than being a one-off this needs to be instrumental to our ways of working and to what the Lancashire Place is about (co-production).
- **Centralised v Localised** – we need to be clear as to when and why we would take a centralised approach and not control or stifle the local influence, recognising that the system itself has an important yet smaller role to play in the delivery of priorities at Place where greater traction can be gained from colleagues on the ground.
- **One size does not fit all** – we need to listen and learn from our colleagues at grass roots level and not force a model upon them, we should consider how we can sustain their good work and let people know about it.
- **Voluntary, Community, Faith and Social Enterprise (VCFSE) sector** – we need to fully recognise the value of the Voluntary, Community, Faith and Social Enterprise (VCFSE) sector in our future work.
- **Prevention** – better results could be achieved if the population health resource held within the Integrated Care Board (ICB) were to be embedded within local areas, there could be duplication between the two in striving to reduce health inequalities.
- **Resource** – significant benefits are being achieved within our communities using modest sums of money, we need to sustain this and consider the positive impact of non-financial contributions such as volunteering time.
- **Data** – colleagues have been appreciative of using data for a focus, we need to support colleagues within our communities to access data to enable both targeted interventions and to demonstrate their wider economic impact.
- **Priorities** – a small number of priorities at Place level are needed, we need to be clear upon where and how cross cutting priorities such as housing and employment will be delivered whilst enabling priorities within localities to be nuanced to the particular needs of the residents.
- **Deliver** – in order to deliver we need to stick to what we have agreed and allow proportionate time for projects to realise benefits.
- **Aspirations** – we need to work urgently on raising the aspirations of our residents to enable a generational impact.
- **Hubs** – a universal hub offer, not just that of Family Hubs, would maximise delivery of services within the community.
- **Communicate** – we do not communicate enough the good work that is ongoing within our communities, we should share the benefits and enable others to learn and replicate where success is proven.



- **Infrastructure** – we do not wish to develop an industry from the establishment of governance structures, we need to recognize what we already have and build upon this.

All of these themes are being taken into consideration and influencing our next steps as noted in the sections below.

### **What we want to do together – developing our priorities**

In developing the Lancashire Place, much of our current focus is working with partners to agree what we will do together, at a local (district) level based on population needs, and at a pan Lancashire level, where there is great potential for LCC and the Integrated Care Board to invest in transformational programmes. All of this will align to the strategic direction set through the Integrated Care Strategy for the wider system.

Priority ideas have emerged through the workshops, which will be triangulated with an evidence base to ensure that we are targeting for the most impact. This will come together in our Lancashire Place Delivery Plan for 2023/24. The emerging priorities are contained in Appendix 'A' for information, and a final version will be brought back through the Health and Wellbeing Board in due course.

### **How we want to work together – developing our ways of working in localities**

As well as considering what we want to do together, we are also starting to build the supporting infrastructure to enable delivery. This includes working from our communities upwards, agreeing how we will work together as partners to develop integrated neighbourhood teams, and how they will come together in a larger footprint (district or groups of districts). Our localities of North, East and Central Lancashire will need the right infrastructure to translate our strategic agreement to priorities into operational delivery which must be developed with partners. The initial feedback at the workshops indicated that this infrastructure must be designed to:

- **Translate strategic agreement into operational delivery** to improve lives and well-being of the whole population; places are all age.
- **Influence the wider Place** by providing feedback to the Lancashire Place Partnership via a forum(s) to discuss wider Place issues and how they impact at a locality level.
- **Enable and support networks of communities** to flourish – supporting an asset and strengths based approach to support.
- Ensure that **Lancashire wide priorities are included in local plans based on need**.
- Enable **local priorities to be developed, delivered** and recognised to address health and well-being inequity.
- **Undertake performance management** to assess impact and support targeting of work.



## **How we want to work together – developing our ways of working at a Lancashire level**

At a pan Lancashire level, we have now established the Lancashire Interim Place Board, which will meet monthly to:

- Provide oversight, with check and challenge for the options appraisal work to consider the long-term potential of joint arrangements between the Lancashire Health and Wellbeing Board and the Lancashire Place Based Partnership.
- Agree an options appraisal to be presented to Health and Wellbeing Board.
- Act as a Place Based Partnership in the interim until any new arrangements are established and maintaining progress on the development of the delivery plans associated with the key priorities and programmes.

At their February meeting, the interim Board approved the scope and timeframe for the options appraisal work regarding the future governance which will see a final options appraisal coming to the Health and Wellbeing Board at the July meeting.

## **Why we want to work together – developing our narrative**

During the workshops, we have heard feedback on the Lancashire Place Proposal which outlined early thinking on the ways we could work together. We are now using that feedback to revise the proposal and create a more accessible document.

## **List of background papers**

N/A

Reason for inclusion in Part II, if appropriate

N/A

