

**Lancashire Health and Wellbeing Board**  
Meeting to be held on 9 May 2023

**Corporate Priorities:**  
Delivering better services;

**Development of the Lancashire Place Based Partnership - A Progress Report**  
(Appendices 'A' and 'B' refer)

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**Brief Summary**

This report provides the Health and Wellbeing Board with a progress report on the actions taken to develop the Lancashire Place-Based Partnership. It covers the period March – May 2023 following the last update to the Board in March and intends to ensure that the Health and Wellbeing Board are fully sighted on our progress during this development phase

**Recommendations**

The Health and Wellbeing Board is recommended to consider and comment as appropriate on the progress report on the development of the Lancashire Place Based Partnership

**Detail**

**Purpose**

This report provides the Health and Wellbeing Board with a progress report on the actions taken to develop the Lancashire Place-Based Partnership. It covers the period March - May 2023 following the last update to the Board in March and intends to ensure that the Health and Wellbeing Board are fully sighted on our progress during this development phase.

**Developing the Lancashire Place - Workshops**

At the last update, Health and Wellbeing Board Members were informed of a series of workshops and given information on the emerging themes. A full report has now been produced which is attached at Appendix 'A'.



This attached report provides a brief overview of the purpose of the workshops, attendees, outcomes and what will be done as a result of this engagement. These workshops were intended to be the start of an engagement journey with partners to co-produce the Lancashire Place, and work will continue with partners and communities as it develops.

### **Developing ways of working in the three localities**

At the last update, Health and Wellbeing Board Members were informed that work has commenced to start to build the supporting infrastructure to enable delivery. This includes working from communities upwards, agreeing how to work together as partners to develop integrated neighbourhood teams, and how it will come together in a larger footprint (district or groups of districts). The localities of North, East and Central Lancashire will need the right infrastructure to translate the strategic agreement to priorities into operational delivery which must be developed with partners.

Work has begun with local partners to ensure that each locality will have the following elements;

- Integrated working across organisations to support residents within their communities (via a network of Integrated Neighbourhood Teams), of which there will be 28 across the Lancashire area
- District Level Partnerships that focus on creating the right conditions for good health and wellbeing, reducing health inequalities, and supporting communities. Where possible these will build on existing arrangements and in some cases may include more than one District Council if there are existing collaborative ways of working. It is likely there will be 10 across our Lancashire area
- Space for Health Providers (such as Hospitals, GPs, Community and Mental Health Services) to come together to ensure that we are creating safe, effective and seamless pathways for residents when healthcare is required. Other partners and providers will be part of these networks when it is of value to do so.

Appendix 'B' contains the detail of the emerging thinking on the shape and form of these arrangements, by locality. The next phase of work, to be complete during quarter 2, will be to develop these new Partnership arrangements where required, and to enhance and connect any existing arrangements.

### **Developing ways of working – the governance options appraisal**

The Health and Wellbeing Board have asked the Lancashire Place to undertake an options appraisal to consider what future governance could be adopted for the Lancashire Place, including to consider if the Health and Wellbeing Board could take the role of the Place Board. During the last period, a task and finish group has been established, who have taken this work forward which includes representation from Lancashire County Council Public Health and Democratic Services, Integrated Care Board (ICB) Governance and the Lancashire Place team. The task and finish group are in the process of reviewing;



- Relevant national guidance and policy relating to both the Health and Wellbeing Board and Place based Partnerships
- Case studies
- Evaluation criteria for the options

The Group will move on in May to developing and assessing the potential options. This work is on track to report back to the Interim Place Board in June and the Health and Wellbeing Board as planned at their next meeting in July.

This work has interdependencies with the potential of delegation as noted in section five below, to ensure that the governance chosen enables it to operate effectively and robustly to discharge any responsibilities, accountabilities or funding streams that may be agreed.

### **Developing a Health and Care Integration Deal**

During this period, work has begun to consider what a 'Health and Care Integration Deal' could achieve for the Lancashire Place. From an NHS perspective, the Integrated Care Board have signalled an intent that not all services should be planned and delivered at a system (Lancashire and South Cumbria) wide level, and that there is a conversation to be had about what could be planned and delivered jointly with partners at a Place (Lancashire) level. For example, there are some services provided locally within our communities that could achieve better outcomes or value for money if they were organised with partners within Lancashire. The Integrated Care Board has indicated that they may seek to delegate areas such as primary care, physical community health services, continuing health care, population health.

Initial thinking has started about the opportunities this may present and this will continue to be developed with partners in Lancashire throughout May and June with a series of discussions planned to include the June meeting of the Lancashire Chief Executives. Work is also happening with the three other Places to agree a series of principles, stages and an approach across Lancashire and South Cumbria. The deadline for this work for a decision with the Integrated Care Board is 5 July 2023 (Integrated Care Board (ICB)).

The approach has been discussed with the Interim Place Board, who have confirmed following principles should be worked to;

- The approach needs to be 'Ambitious but Balanced, Measured and Considered – with people at the front and centre'.
- It wants to take measured steps, co-designed with partners and people, with legitimacy and freedom to discuss our populations.
- It wants an agile governance that can scale up or down, which supports pockets of excellence to continue and enables them to be upscaled.
- It will need to be cognisant of the wider implications on the locality arrangements given the geographical size and demographic diversity.



## Appendices

Appendix 'A' and 'B' is attached to this report.

<b>Appendix</b>	<b>Title</b>
Appendix 'A'	Workshop Summary Report
Appendix 'B'	Locality Arrangements

### List of background papers

Appendix One – Workshop Summary Report

Appendix Two – Locality Arrangements

Reason for inclusion in Part II, if appropriate

N/A

