

Lancashire Health and Wellbeing Board

Minutes of the Meeting held on Wednesday, 7th January, 2015 at 11.30 am in Cabinet Room 'C' - The Duke of Lancaster Room, County Hall, Preston

Present:

Chair

County Councillor Azhar Ali, Cabinet Member for Health And Wellbeing (LCC)

Committee Members

County Councillor David Whipp, Lancashire County Council
Dr Sakthi Karunanithi, Director of Public Health, Public Health Lancashire
Stephen Gross, Executive Director for Adult Services, Health and Wellbeing (LCC)
Louise Taylor, Interim Executive Director for Children and Young People (LCC)
Dr Ann Bowman, Greater Preston Clinical Commissioning Group (CCG)
Dr Gora Bangi, Chorley and South Ribble CCG
Dr Mike Ions, East Lancashire Clinical Commissioning Group (CCG)
Councillor Tony Harrison, Burnley Borough Council
Councillor Bridget Hilton, Central Lancashire District Councils
Councillor Cheryl Little, Fylde Coast District Councils
Michael Wedgeworth, Chair Third Sector Lancashire
Karen Partington, Provider (Clinical State) - Chief Executive of Lancashire Teaching Hospitals Foundation Trust
Professor Heather Tierney-Moore, Provider (Clinical State) - Chief Executive of Lancashire Care Foundation Trust
Gill Brown, Healthwatch
Dr John Caine, West Lancashire CCG
Andrew Bennett, Lancashire North CCG

Dr John Caine replaced Dr Simon Frampton
Andrew Bennett replaced Dr David Wrigley
Gill Brown replaced Gail Stanley

1. Apologies

Apologies were received from CC T Martin, CC M Tomlinson, Dr Peter Bennet and Richard Jones

2. Disclosure of Pecuniary and Non-Pecuniary Interests

None noted

3. Minutes of the Last Meeting.

The minutes of the meeting held on 16 October 2014 were agreed as a correct record

4. Resubmission of the Better Care Fund Plan

CC Ali provided the Board with a brief introduction and explained that the previous submission in September had not been approved by NHS England (NHSE) following the NCAR process and that a Steering Group was formed to produce a resubmission with support from Carnall Farrar Consultants and John Bewick from NHSE

The revised version is to be submitted on Friday 9 January for the approval process.

The consultants, Carnall Farrar, have supported the Lancashire BCF Steering Group to develop a resubmission and the presentation identified some of the key reflections of that process:

- The BCF plan is a reflection of the current ongoing work.
- Lancashire is a complex area and that produces challenges to articulate the specific areas of work within, 6 CCGs, Healthier Lancashire, BCF and work of Lancashire County Council and District Authorities.
- The Steering Group have risen well to the challenge. There isn't a single county/district footprint in the country that have managed to produce an excellent BCF plan at the first attempt.
- Carnall Farrar provided senior leadership and drive.
- The plan is robust and has a strong analytical foundation – the model that has been created puts us in a good position.
- Good engagement over a short period of time and particularly over the busy time at Christmas.
- Everyone needs to sign up to the plan.
- Good workshop on governance prior to resubmission which looked at ways forward
- Critical thing was to make a rapid difference to the plan, and it was important to demonstrate that the resubmission was done quickly to prove we could work together effectively and efficiently.
- The plan is a complete rewrite taking on boards the comments by NCAR and looking at best practice
- Going through the process in a systematic way has been really useful and will help with future plans and revisions/updates to existing ones
- Major difference between the previous version and the resubmission was the disaggregation of the number of schemes. Half of the review comments related to the ability to actually carry out what is to be delivered.
- Key is reducing non-elective admission to hospital – now have stronger level of ambition.
- It's helpful for us to do this now and as we can factor in the recent increased level of activity.

- It's about bottom up modelling and being realistic about what the actual schemes can deliver. Delivering things can that improve the health and wellbeing for the population e.g., dementia care and admission to residential/nursing homes.

A discussion took place and the main points were:

- Relating to admissions targets and the impact of cross border migration – how is this dealt with in terms of practicality of data collection. The teams who collect the data for hospitals will know where the patient flows comes from, the risks are that the non-elective targets are mis-attributed but the statisticians should take account of this.
- A bigger risk, and this is on the risk register, is if we are relying on neighbouring authorities to deliver some of our targets and they don't meet them then we have no course of addressing this. The relationship with neighbouring HWBs is key to address how this type of issue would be dealt with. With the emerging governance there is an opportunity for the 3 to work together.
- How will local decisions be maintained and what will the impact of political changes within individual areas make? – is this a concern shared by the CCGs? CC Ali responded that it is difficult to predict what impact changes (if any) would have and we can only deal with the current situation. Most of the activities within the BCF are topics that would be supported by whichever political party was in control and should not impact on individual authorities policies.
- Members reflected that there is already a tried and tested mechanism in place for the HWB and the Steering group to address future governance arrangements – the Plan contains proposals for how this can be taken forward into the next phase
- Next steps should be to continue with Steering Group and Programme leads
- A resubmission discussion phone conference with NCAR will take place after Friday – by end of January we should know whether it has been approved.
- What is the difference between a governance process and the management responsibilities of the individual organisations and implementation? The response was that the individual organisations/partners will have their own management processes to deliver their responsibilities but there will be a need to identify a programme management structure to monitor the implementation of the plans at a health economy level..
- To ensure appropriate escalation of concerns and find the right balance between the total plan and the roles of the individual delivery partners will require shared intelligence of how different systems within different organisations function as its crucial for effective delivery that partners are inter-dependant
- The Steering Group were thanked for their work developing the resubmission and in particular their efforts in ensuring that those who do not have a clinical background were fully engaged.
- It was acknowledged that we also need to share the plan with the wider public and consideration should be given to ensure all communication was 'jargon' free and fully promoted
- John Bewick (NHSE) echoed many of the sentiments already expressed and felt that the now we were in a position of being more knowledgeable of the challenges and being able to address them. The challenge to the Board is to see how partners can work together better in the future.
- Strong governance is key going forward to hold the BCF plan to account and it was suggested the BCF Steering Group stays in place with support from Carnall Farrar

and NHSE to develop governance structures and that an update will be reported to each future Board meeting

- It was also suggested that the Board and its partnerships need to be reviewed and developed further to make them more effective.

A copy of the PowerPoint presentation and the BCF Plan resubmission (pending approval from NHSE) is appended to the minutes

Resolved

- i. The Lancashire BCF Plan resubmission be approved
- ii. A draft governance structure be presented at the next Board meeting
- iii. A communications plan be developed

5. Urgent Business

None noted

6. Date of Next Meeting

The next scheduled meeting of the Board will be held at 2pm on 29 January 2015 in Cabinet Room D at County Hall, Preston.

BCF Plan resubmission (subject to NHSE approval)

I Young
County Secretary and Solicitor

Lancashire County Council
County Hall
Preston