

## **Cabinet**

Meeting to be held on 12 August 2015

### **Report of the Head of Policy, Information and Commissioning (Start Well)**

Electoral Divisions affected:
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All
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### **Corporate Strategy: Consultation**

Contact for further information:

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#### **Executive Summary**

Work is underway on the development of a new Corporate Strategy. A key stage in the development of the strategy will be engagement with all 84 Members of the County Council. It will also be important to share developing ideas with wider stakeholders to get their views before a final draft is presented to Cabinet and Full Council for consideration.

The working draft of the strategy will be tabled at the Cabinet meeting for the purpose of consultation and engagement.

The proposed consultation arrangements are set out in the report.

#### **Recommendations**

The Cabinet is asked to agree to the consultation arrangements set out in the report.

#### **Background and Advice**

It is proposed that the Corporate Strategy would set out the future direction for the County Council, covering a timeframe to 2021 and beyond. The document would detail the core purpose, vision, values, approach and evidence base which we would use to inform and guide what we do.

Elements of the proposed core strategy would include the Council's:

- vision, values, key priorities and overall approach;
- evidence base;
- approach to meeting need on the basis of localities;
- thematic strategies such as our financial strategy;
- risk, quality and performance framework;
- approach to service delivery planning and working with others.

Once finalised the Corporate Strategy would play a key role in shaping the future pattern of the Council's services.

Our timescales are challenging. We intend to consult on the core strategy document and associated evidence base until the end of September 2015.

It is anticipated that the final draft will be presented to Cabinet in November 2015, to enable alignment between the Corporate Strategy and the Cabinet's emerging budget proposals. It is anticipated that the final strategy would be recommended to Full Council in December for approval.

### **Whole Council Engagement**

Given the importance of the Corporate Strategy it is recognised that there is a need for all 84 Members of the Council to have the opportunity to influence its content.

During September, a number of detailed briefings will be held for County Councillors to ensure that they all have the opportunity to gain an understanding of the emerging ideas and play a part in influencing them.

### **Consultations**

It is proposed that all stakeholders that are consulted as part of the council's budget process would be consulted on the draft strategy, these include:

- The Office of the Police and Crime Commissioner
- The Lancashire Combined Fire Authority
- Recognised Trade Unions
- Borough, City and Unitary Councils in Lancashire
- Third Sector Lancashire
- Association of Parish Councils
- Lancashire Safeguarding Children's Board
- Lancashire Care Association
- The Older People's Forum
- The Chamber of Commerce
- The Lancashire Enterprise Partnership
- Healthwatch Lancashire
- The Clinical Commissioning Groups
- Young People's Engagement Forums
- Members of Parliament

Additionally, given the importance of the work of the Fairness Commission, it is proposed that all Commissioners on the Lancashire Fairness Commission be consulted on the draft strategy.

It is proposed that the consultation be open until the 30<sup>th</sup> September 2015.

## **Risk management**

The Corporate Strategy will provide the framework for all other key strategies and plans in the County Council. Not agreeing the recommendation to consult on the proposed strategy will mean that the County Council is potentially unable to progress work to ensure the delivery of appropriately targeted and financial viable services for the future.

A draft Equality Analysis has been completed and will be refreshed following completion of the consultation.

## **List of Background Papers**

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A