

Lancashire County Council

Lancashire Health and Wellbeing Board

Minutes of the Meeting held on Tuesday, 7 May, 2024 at 3.00pm in Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston

Present:

Chair

County Councillor Michael Green

Committee Members

Asim Patel, Lancashire and South Cumbria Integrated Care Board

County Councillor Graham Gooch, Lancashire County Council

County Councillor Sue Whittam, Lancashire County Council

Dr Sakthi Karunanithi, Public Health, Lancashire County Council

Jacqui Old CBE, Education and Children's Services, Lancashire County Council

Louise Taylor, Adult Services, LCC and Health and Care Integration (Lancashire), NHS

Chris Sinnott, Lancashire Chief Executive Group

David Blacklock, Healthwatch

Clare Platt, Health Equity, Welfare and Partnerships, Lancashire County Council

Apologies

Councillor Christopher Dixon

Fylde Coast, Lancashire Leaders Group

1. Welcome, introductions and apologies

The Chair welcomed all to the meeting and thanked those who had attended the informal workshop prior to the meeting with Lancashire Place Partnership.

Apologies were noted as above.

The Board noted that former Councillor Barbara Ashworth, East Lancashire, Lancashire Leaders representative had resigned from the Board as she had not stood for Election and that former Councillor Jenny Mein, Central, Lancashire Leaders Group had also resigned due to non-election for Preston City Council on 1 May 2024. The Chair thanked both Councillors for their commitment to the Board and their communities over their tenure and requested that a letter of thanks be sent to both.

The Board also noted that work continues to appoint a Voluntary, Community, Faith and Social Enterprise and it was hoped that a representative would be appointed prior to the next Board meeting in July.

Resolved: That County Councillor Michael Green send a letter of thanks on behalf of the Board to former Councillors Barbara Ashworth and Jenny Mein.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

There were no disclosures of interest in relation to items appearing on the agenda.

3. Minutes of the Last Meeting held on 5 March 2024

Resolved: That the Board agreed the minutes of the meeting held on 5 March 2024.

There were no matters arising from the minutes.

4. Lancashire Better Care Fund Plan 2023 to 2025

Sue Lott, Adult Social Care – Urgent Care, Acute and Prisons provided a short progress update of the Better Care Fund support actions taken since the last report.

It was noted that the focus of the Better Care Fund session had involved a workshop (prior to this meeting) to receive the outputs from the initial phase of the Leadership and Governance project. Whole Systems Partnership (WSP) and the Local Government Association (LGA) facilitated the session and provided feedback and analysis on the series of 1:1s and small focus groups they had engaged with, plus the relational survey shared with system leaders. The Board were asked to consider and discuss the outputs and determine the next steps which included a Task and Finish Group to be formed to move forward with this area of work.

The Board were also informed that the 2024/25 Better Care Fund Plan was due for submission on 10 June 2024. The issuing of the guidance and template was delayed by several months, meaning that there is a short timescale to collect and update all the information required. The draft plan was shared with the Board prior to this meeting date which enabled as much information as possible to be collated across the partnership by the date of the Board.

It was noted that high level finance discussions continue between the Council and the Integrated Care Board, which will support the baseline conditions upon which the partnership will be able to build good, evidence based, joint financial decision making.

The Board were informed that discussions were developing on the opportunity to build a framework to collect, report on, and use, feedback from people with lived experience of support and services funded by the Better Care Fund.



The Board received a presentation on the following and further details can be found in the [report](#) that was attached to the agenda:

Lancashire Better Care Fund – Support Projects

There are three support projects in place:

Leadership and Governance

- Informal Workshop that was held today prior to the Health and Wellbeing Board

Intermediate Care Demand and Capacity Planning

- Workshop held to map out intermediate care services
- Dataset request being developed
- Intermediate care 'flow' modelling being developed

Discharge to Assess

- Data being submitted for analysis
- Survey out with health and social care staff involved in hospital discharge
- Case review days held in each of the five main Acute Trusts week commencing 22 April – 143 reviews
- 'Voice of the person' interviews being undertaken
- Mirroring the process for Mental Health discharges

Lancashire Better Care Fund 2024/25 Plan

- Full narrative plan update not required
- National template – draft submission 17 May 2024/final submission 10 June 2024
- Signed off by both Integrated Care Board and the Chair of Lancashire Health and Wellbeing Board, Lancashire County Council
- Information required:
 - Intermediate care demand and capacity across the 12 months
 - For people being discharged from hospital
 - For people avoiding a hospital/care home admission
- Income into the pool
- Expenditure from the pool
- Narrative updates
- Metrics
- Confirmation that planning requirements have been met

In terms of other plans contained within the plan, they were as follows:

Intermediate Care Demand and Capacity Plan

- No significant change to previous year – same challenges with data
- Details that the support project is in place
- Revise following that work taking place



Narrative updates

- Additional detail on assumptions for the Lancashire demand and capacity planning
- The impact of intermediate care on Better Care Fund metrics and objectives including timely discharge from hospital, and reducing admissions to long term residential care
- How the 'additional discharge fund' will be used and will improve outcomes
- How Lancashire will ensure that the Better Care Fund funding is used to maximise impact and value for money, and achieve Better Care Fund and good objectives and good performance against the metrics

In terms of the metrics and performance, which is the final part of the plan there had been an ask to update metrics, targets and trajectories for this year. It was noted that there is one less metric that is required to be met within the Better Care Fund, which is the reablement metric, and this information is no longer being collected. There should be a new metric added around discharge ready date, however this is not at the stage where this information is ready to be measured as there are some known data quality issues across Acute Trusts nationally and should be introduced later in the year.

The four metrics currently measured are as follows:

Avoidable Admissions (standardised rate per 100,000 population)

- Assumptions made regarding population increase to devise the new trajectory
- Ambition to achieve a further 3% improvement based on last year's improved performance

Emergency Admissions for People aged over 65 Due to Falls (standardised rate per 100,000 population)

- Assumptions made regarding population increase to devise the new trajectory
- Ambition to achieve a further 2% improvement based on last year's improved performance

Discharge from Hospital to Usual Place of Residence

- Targeting the national average by the end of 2025/26 trajectory set to achieve this

Number of People aged over 65 Admitted to Long Term Residential Care (per 100,000 population)

- Assumptions made regarding population increase to devise the new trajectory
- Ambition to continue the improving performance emerging in this metric



David Blacklock, Healthwatch Lancashire shared a brief presentation on a proposed piece of work on "Enhancing patient experience through the Better Care Fund" via services and support. Details of the presentation were as follows:

The Plan

- Work with existing providers to deepen understanding of their service and intelligence
- Drive best practice
- Be clear in expectation with providers
 - What they gather
 - When
 - How it is reported
- Standardise what is gathered
- Turn gathered information into something useful

The Board were informed "How" this piece of work would be carried out, eg:

- Work sanctioned by Lancashire County Council and the Integrated Care Board – Place
- Giving Healthwatch mandate to drive forward
- Series of workshops – visits – meeting held to understand what each provider's offer is
- Understand what they already gather
- Be clear about what is useful to leaders and decision makers
- Be clear about what citizens think
- Systemize a reporting mechanism – integrate into existing reporting

Following the presentation, discussion ensued, and comments were provided a below:

- About smaller providers, they are already carrying out pieces of work to gather information and are incredibly creative with what they are doing. It is about sharing what providers are doing ie a "show and tell" and then take the best practice and standardise the approach.
- It is good to have a system to continue to gather feedback of service users and their experience.
- Feedback needs to be differentiated between provision from the Better Care Fund and social care.
- There is a need to co-create with the providers of services through regular workshops to gain a better understanding of what they are currently doing and then discuss what needs to be done with system leaders and what they want to hear about that will help make better decisions.
- It is about asking the questions at the right time or seeking feedback, receiving case studies, and using a range of methodologies to help understand the experience.
- It is extremely important to also have views of a family's experience of service users.



- There will be a piece of work through the Integrated Care Board commissioned project to review all the schemes that are currently in the Better Care Fund and the Health and Wellbeing Board previously agreed that as a Lancashire System, it would focus on the priorities of intermediate care and the Disabled Facilities Grant. For 2024/25 the Board may want to set similar priorities and use the feedback from the work Healthwatch is proposing, to align with those thematic reviews.
- In terms of the mandated metrics non-medical criteria to reside could be reviewed until the discharge to assess is available and that the Board reviews the metrics regularly by looking at the baseline, what the trajectories are and whether the information can be presented at Place level as there will be some variation across different places.
- Quantitative metrics will provide the qualitative metrics from the work Healthwatch is proposing and this could be brought together as a regular report.
- In terms of timelines, Integrated Care Board led review, which is currently out for tender, it is likely that the outputs are expected around early autumn and the other support projects the outputs are expected around outputs around end of June/early July.
- With regards to understanding the risks of not meeting our requirements, this will be feedback and advice taken and will report the finding to the Health and Wellbeing at a future meeting.
- As a Health and Wellbeing Board it has a responsibility to ensure that any monies allocated from Better Care Fund is delivering the right outcomes to residents across Lancashire and in some of the data there seems to be less information on the activity and the number of people that were supporting against some of the schemes, and it was suggested that better visibility is provided moving forwards on the impact of the schemes and Sue Lott agreed to feed this back to the next Better Care Fund Board meeting on 8 May 2024.
- It was queried as to whether there is an obligation to detail the financial position on any monies that have not yet been pooled as part of the submissions which are mandatory, and it was agreed that this would be checked formally with the North West Better Care Fund Manager.
- Assurance was given that once the review has been done on each service, it can then be linked to the eight Better Care Fund objectives and the four metrics so they can be put into thematic areas and the Board will have assurance as what is being spent and where and what each of the schemes are achieving and contributing towards.

Resolved: That the Health and Wellbeing Board:

- (i) Received the draft 2024/25 Plan and shared any queries prior to the final version.
- (ii) Participated and engaged in the Leadership and Governance workshop.
- (iii) Considered and agreed the proposals relating to engagement and feedback from people with lived experience of services and support funded by the Better Care Fund.
- (iv) Requested that Lancashire County Council and NHS officers collaborate to provide accurate information about activity levels and the number of people supported by all Better Care Fund



- schemes, so that the Board, in its assurance role, has visibility on the impact of those schemes.
- (v) Requested Lancashire County Council officers approach the North West Better Care Manager to understand whether there is an obligation to detail the proposed and actual position of pooled funding, as part of the Better Care Fund submissions and governance.

5. Annual Report of the Director of Public Health 2023/24

Dr Sakthi Karunanithi, Public Health, Lancashire County Council presented the Annual Report of the Director of Public Health which identifies that the key health indicators show that outcomes have slowed down across Lancashire since the pandemic. It identifies poor health as a key factor affecting economic progress in Lancashire, and vice-versa. The report also highlights that the ongoing problems related to health and wealth are distributed unequally across Lancashire communities. This is happening in the context of a demographic shift towards an increasing proportion of unhealthy ageing population in Lancashire communities that requires more joined up work across the sectors.

The report also highlights the devolution proposal and the evolution of Lancashire and South Cumbria Integrated Care System as key strategic opportunities in Lancashire to adopt a systematic and joined up approach to address inequalities to create a more favourable future for Lancashire residents, communities, and businesses.

The Board were also asked to note that confirmation had been received from the Integrated Care Board that Lancashire, following the bid that it had put forwards to link work and health, to reduce economic inactivity due to ill health as a Work Well pilot, had been selected as one of the 15 systems, with the Integrated Care Board being the lead partner.

Dr Sakthi Karunanithi alluded to the recommendations in the Annual Report of the Director of Public Health which formed further discussions.

Following the presentation, discussion ensued, and comments provided as below:

- Economic inactivity is an area that needs to be addressed and should be raised at every opportunity as there is a link between people's poor health and their ability to add to the economy.
- With regards to housing, it was felt that there needs to be a concerted effort once the Disabled Facilities Grant and Better Care Fund piece of work is completed, where District Councils will then be in a position to lead on this work in terms of reviewing the quality of housing across Lancashire.
- In terms of working with employers across Lancashire to reduce ill health a piece of work had been commissioned to work together with the Skills and Employment Hub to understand what are the drivers, which included listening to people who are economically inactive which has led to a greater understanding of what the core drivers are of people coming out of employment and being inactive in the



economy and is leading to the development of more joined up work with the Economic Development and Skills Team within the County Council. There is also ongoing work with supporting young people, not in education, employment or training, people known to social care, especially those with learning difficulties and mental health supporting them to get back into employment and finding out risk factors by going into workplaces and giving colleagues the opportunity to get the blood pressure checked or talk about mental health and wellbeing.

- Look at cross pollination of resources and support through Economic Development and Skills and Employment Hub and the policy in the County Council is a good example of how it is engaging the contractors to contribute to some of the broader determinants of health.
- In terms of the Joint Intelligence programme, Asim Patel noted that Lancashire and South Cumbria ICB would work with the County Council's Director of Public Health to develop this programme. have done some analysis around waiting lists and what it has shown that people from more deprived neighbourhoods and backgrounds are waiting longer in areas such as Preston, Pendle, Burnley with reasons such as transport issues, the cost of attending an appointment and that is where further analysis needs to happen.
- There has also been some analysis done on A&E Department waiting times and again the same people are waiting longer and again, not because of any bias, but these people are going into A&E Departments late in the evening or early in the morning when there are less staff. It was also agreed that this information would be shared at a future Board meeting.
- National data has shown that post-pandemic mental health has worsened, and that local data also supports that finding and this information can be linked into unemployment due to mental health.
- The intelligence program collectively will provide a good insight around where the Board can focus energies and target efforts.
- There is a need to match intelligence local government has as it will be asked to support or is supporting the same people who equally might be sat on waiting lists and would provide rich intelligence as well as map across to the discussion of the Better Care Fund.
- With regards to supporting people back to work which makes them feel better about themselves, there will be an older population inevitably that need care and support. This will need employers to think more flexibly, about what it wants of its' employees as some people will be combining the care and support for relatives alongside sometimes their own health issues.

Resolved: That the Health and Wellbeing Board considered and endorsed the Annual Report of the Director of Public Health for 2023/24, as set out at [Appendix 'A'](#), and its recommendations.

6. Proposal for the 2024/25 Joint Strategic Needs Assessment (JSNA) Work Plan

Mike Walker, Business Intelligence, Lancashire County Council provided the report which seeks approval from the Health and Wellbeing Board (HWB) to carry out two thematic joint strategic needs assessment (JSNA) projects during 2024/25. These are: an adults' and older people's care needs Joint Strategic Needs Assessment



(JSNA); and a children and young people's Joint Strategic Needs Assessment (JSNA).

The Board noted the information presented in the [report](#) where further information can be found.

Following the presentation, discussed ensued and the following comments were made:

- In terms of socialising and using data and information, it was noted that this area is where improvement is required to work better with the NHS to gain further intelligence and understand the data literacy.
- The Health and Wellbeing Board need to outline what questions they wish to ask of the data and then use the opportunity to simplify the results.
- It was proposed that there is a forum that meets regularly between the NHS and Local Authority to join together and share intelligence.
- To receive further intelligence and data at a future meeting.

Resolved: That the Health and Wellbeing Board approved:

- (i) The two proposed Joint Strategic Needs Assessment (JSNA) thematic projects for 2024/25:
 - Adults and Older People's Care Needs Joint Strategic Needs Assessment
 - Children and Young People's Joint Strategic Needs Assessment
- (ii) A request to invite senior data professionals from the Local Authority and NHS together to look at opportunities for collaboration and to develop a Joint Intelligence Programme.

7. Director of Public Health Child Death Overview Panel (CDOP) Report

Dr Sakthi Karunanithi, Public Health, Lancashire County Council outlined to the Board the report which provides the analysis of cases derived from panels held across Blackburn with Darwen, Blackpool and Lancashire and provides information on trends and patterns in child deaths reviewed during the reporting year (2022/23) and notified deaths (2022/23). The report also highlights key achievements and priority areas for 2023/24, and further details can be found [here](#).

Following the presentation, discussion ensued, and the following comments were made:

- This area of work needs to be at the forefront of early years and need be able to act on the modifiable factors.
- Projects/campaigns are reviewed regularly such as Safer Sleep.
- There needs to be more attention on mental health issues and supporting young peoples and families in this area.
- As technology improves, more premature babies are surviving through medical intervention.



- One of the detrimental aspects of suicide is social media and the escalation of mental health through bullying and work has been invested heavily with schools around some of the preventative work.
- The Council is also working in partnership with the NHS, Education and Police with young people who are at the higher end of mental health need and developing a workforce with the relevant skill set to be able to support people.

Resolved: That the Health and Wellbeing Board:

- (i) Reviewed and commented on the key findings including modifiable factors associated with child deaths.
- (ii) Sought assurance on the progress being made through the Best Start in Life priority workstream.

8. Urgent Business

There were no items of urgent business received.

9. Date of Next Meeting

The next scheduled meeting of the Board will be held at 2pm on 16 July 2024, venue to be confirmed.

H MacAndrew
Director of Law and Governance

County Hall
Preston

