

Lancashire County Council

Company Member Cabinet Committee

Thursday, 21st March, 2024 at 2.00 pm in Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston

Agenda

Part I (Open to Press and Public)

No. Item

- 1. Apologies for Absence**
- 2. Disclosure of Pecuniary and Non-Pecuniary Interests**
Members are asked to consider any Pecuniary and Non-Pecuniary Interests they may have to disclose to the meeting in relation to matters under consideration on the Agenda.
- 3. Minutes of the Meeting held on 21st December 2023** (Pages 1 - 4)
- 4. Work Programme 2024/25** (Pages 5 - 8)
- 5. Urgent Business**
An item of urgent business may only be considered under this heading where, by reason of special circumstances to be recorded in the Minutes, the Chair of the meeting is of the opinion that the item should be considered at the meeting as a matter of urgency. Wherever possible, the Chief Executive should be given advance warning of any Member's intention to raise a matter under this heading.
- 6. Date of Next Meeting**
The next meeting of the Company Member Cabinet Committee will be held on Thursday 20th June 2024 at 10am at County Hall, Preston.
- 7. Notice of Intention to Conduct Business in Private**
- 8. Exclusion of Press and Public**
The Cabinet is asked to consider whether, under Section 100A(4) of the Local Government Act 1972, it



considers that the public should be excluded from the meeting during consideration of the following items of business on the grounds that there would be a likely disclosure of exempt information as defined in the appropriate paragraph of Part I of Schedule 12A to the Local Government Act 1972 as indicated against the heading to the item.

Part II (Not Open to Press and Public)

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|--|-------------------|
| 9. Active Lancashire Limited - Service Performance Review, Annual Business Plan 2024/25, and Governance Checklist | (Pages 9 - 140) |
| 10. Lancashire Renewables Limited - Service Performance Review, Annual Business Plan 2024/25, and Governance Checklist | (Pages 141 - 198) |
| 11. Lancashire County Developments Limited - Service Performance Review, Annual Business Plan 2024/25, and Governance Checklist | (Pages 199 - 248) |

H MacAndrew
Director of Law and Governance

County Hall
Preston



Lancashire County Council

Company Member Cabinet Committee

**Minutes of the Meeting held on Thursday, 21st December, 2023 at 10.00 am in
Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston**

Present:

County Councillor Philippa Williamson (Chair)

County Councillors

A Vincent

Co-opted members

County Councillor Mark Clifford
County Councillor Mike Goulthorp
County Councillor Mrs Sue Whittam

1. Apologies for Absence

None

2. Disclosure of Pecuniary and Non-Pecuniary Interests

None

3. Minutes of the Meeting held on 14 September 2023

Resolved: that the minutes from the meeting held on 14 September 2023 are approved as an accurate record and signed by the Chair.

4. Lancashire County Council Owned Companies - Corporate Governance Checklist

The Committee considered the Corporate Governance Checklist which, if adopted, would help formalise a consistent approach to monitoring across all county council owned companies, to provide comprehensive shareholder information to the Committee.

It was requested that the wording in the checklist at item 4 is amended to clarify the division of responsibility between the Board of Directors of each company and the Cabinet Committee in its company member / shareholder role.



It was noted that there was difficulty in requesting that companies adopt this where the county council is a minority shareholder; it was suggested that the adoption of the Governance Checklist could be recommended to those companies through their Boards as best practice. A report was requested to the Committee advising on the adoption of this Checklist by companies where the county council is a minority shareholder.

Resolved: that the Company Member Cabinet Committee:

- i. Request that the wording in checklist item 4 is amended to clarify the division of roles between the Board and the Cabinet Committee
- ii. Request a report to a future meeting advising on the adoption of the Checklist by companies where the county council is a minority shareholder.
- iii. Subject to the changes above, approve and adopt the Corporate Governance Checklist as presented, and request that this be completed for each county council owned company and submitted to the Committee as part of each company's annual reporting.

5. Work Programme 2023/24

The Committee considered a report setting out the updated work programme.

It was noted that companies of which the county council was a major shareholder would present in March, and minor shareholder companies would be grouped together in June.

Resolved: that the updated work programme for 2023-24 is approved

6. Urgent Business

It was noted that there were two items of Urgent Business in relation to the current position of Lancashire Enterprise Partnership and Marketing Lancashire.

6(a) Lancashire Enterprise Partnership Update

The Committee considered a report providing an update on the activities of the Lancashire Enterprise Partnership in the final year of its operation, along with the latest financial position.

It was noted that the reason for urgency was that additional information was required regarding the impact of the Devolution Deal on the next stages for a proposed Business Board.

Resolved: that the Company Member Cabinet Committee note this as the final report to the Committee and note that the Lancashire Enterprise Partnership will formally cease on 31 March 2024.



6(b) Marketing Lancashire Update

The Committee considered a report providing an update on the activities of Marketing Lancashire, including the executive leadership change, the TUPE transfer of staff into Lancashire County Council, the scheduled liquidation of the company and the successful application in partnership with VisitBlackpool to be designated a VisitEngland certified Local Visitor Economy partnership.

It was noted that the reason for urgency was that additional information was required regarding the impact of the Local Visitor Economy Partnership.

Resolved: that the Company Member Cabinet Committee endorse the actions as set out to fully liquidate the company by February 2024, and requests a further report to provide assurance on company closure early next year.

7. Date of Next Meeting

The Committee noted that the next meeting of the Company Member Cabinet Committee shall be held on Thursday 21st March 2024 at 2pm in Committee Room 'C – The Duke of Lancaster Room at County Hall, Preston.

8. Notice of Intention to Conduct Business in Private

The Committee noted the Notice of Intention to Conduct Business in Private and that no representations had been received.

9. Exclusion of Press and Public

Resolved: That under Section 100A(4) of the Local Government Act 1972, the press and public be excluded from the meeting during consideration of the following item of business on the grounds that there would be a likely disclosure of exempt information as defined in the appropriate paragraph of Part I of Schedule 12A to the Local Government Act 1972.

10. Lancashire Urban Development Fund - Company Update 2023/24

Exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972. The report contains information relating to the financial or business affairs of any particular person (including the authority holding that information). It is considered that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

The Committee considered a report providing a performance update on the activities of the Lancashire Urban Development Fund.

Resolved: that the recommendations as set out in the report are approved.



H MacAndrew
Director of Law and Governance

County Hall
Preston



Company Member Cabinet Committee
Meeting to be held on Thursday, 21 March 2024

Electoral Division affected:
(All Divisions);

Work Programme 2024/25
(Appendix 'A' refers)

Contact for further information:
Andy Milroy, Tel: 01772 530354, Democratic Services Manager (Companies),
andy.milroy@lancashire.gov.uk

Brief Summary

This report provides members of the Company Member Cabinet Committee with the committee's updated work programme for 2024/25.

Recommendation

The Company Member Cabinet Committee is asked to approve the updated work programme for 2024/25, as set out at Appendix 'A'.

Detail

The work programme was originally approved by the Company Member Cabinet Committee at its meeting held on 22 June 2023, it is intended to be a working document that will be updated on a meeting-by-meeting basis to enable to Committee to add / remove future agenda items as necessary.

The updated work programme is attached at Appendix 'A' for the committee to approve.

The three companies that are reporting to the March 2024 Company Member Cabinet Committee meeting are requested to report back again providing a mid-year review in six months' time to the September 2024 meeting.

Appendices

Appendix 'A' is attached to this report. For clarification they are summarised below and referenced at relevant points within this report.

Appendix	Title
Appendix 'A'	Company Member Cabinet Committee Work Programme – 2024/25 – Updated March 2024

Consultations

N/A

Implications:

This item has the following implications, as indicated:

Legal

Ensuring that the Cabinet Committee has an up to date Work Programme will assist the Committee with meeting its legal obligations with regarding to its shareholder / member role on each company.

Finance

There are no financial implications with regard to this report. Each company will report its own financial implications within their own reports to the Committee.

Risk management

N/A

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A



Company Members Cabinet Committee - Work Programme 2024 / 25

Company Name	Company Number	Voting Rights / Ownership	Lead Officer / CEO	Financial Reporting	Business Plan Approval	Service Update Reporting
Active Lancashire Limited	6859894	100%	Adrian Leather, Chief Executive, Active Lancashire	Was reported in Jun 2023 and Sept 2023 - Report again Mar 2024 - Interim 6 month report to September 2024 meeting	Sept 2023 for 2023/24 plan - report again in March 2024 to approve 2024/25 plan	Reported in Sept 23 + further update to Mar 24 meeting - next report to September 2024 meeting
Lancashire County Developments Limited (LCDL)	1624144	100%	Andy Walker, Head of Service Business Growth and Simon Lawrence, Director of Growth and Regeneration, LCC	Was reported in Jun 2023 and Sept 2023 - Report again Mar 2024 - Interim 6 month report to September 2024 meeting	Sept 2023 for 2023/24 plan - report again in March 2024 to approve 2024/25 plan	Reported in Sept 23 + further update to Mar 24 meeting - next report to September 2024 meeting
Lancashire County Developments (Property) Limited	1726163	100% (LCDL is the parent company that owns this company)	Andy Walker, Head of Service Business Growth and Simon Lawrence, Director of Growth and Regeneration, LCC	Was reported in Jun 2023 and Sept 2023 - Report again Mar 2024 - Interim 6 month report to September 2024 meeting	Sept 2023 for 2023/24 plan - report again in March 2024 to approve 2024/25 plan	Reported in Sept 23 + further update to Mar 24 meeting - next report to September 2024 meeting
Marketing Lancashire Limited	5039554	100%	Andy Walker, Head of Service Business Growth and Simon Lawrence, Director of Growth and Regeneration, LCC	Jun-23	N/A	Jun 23 + further update provided to Dec 23 meeting - Company in final stages of being wound up following service transferring to the county council - confirmation of winding up to be provided to the Committee to June or September 2024 meetings.
Lancashire Renewables Limited	5881147	LCC owns 87.5% Blackpool Council 12.5% of the shares (share company)	Paul Brindle, General Manager, Lancashire Renewables Limited	Was reported in Jun 2023 and Sept 2023 - Report again Mar 2024 - Interim 6 month report to September 2024 meeting	Sept 2023 for 2023/24 plan - report again in March 2024 to approve 2024/25 plan	Reported in Sept 23 + further update to Mar 24 meeting - next report to September 2024 meeting
Lancashire UDF Limited	12376890	100% (share company)	Phil Green, Executive Director of Growth, Environment and Transport, LCC	Was reported Jun-23 - next report June 24	Dec-23 report to be reported again in 6 months (June 2024 meeting)	Dec-23 report to be reported again in 6 months (June 2024 meeting)

Company Members Cabinet Committee - Work Programme 2024 / 25

Company Name	Company Number	Voting Rights / Ownership	Lead Officer / CEO	Financial Reporting	Business Plan Approval	Service Update Reporting
Lancashire UDF - SPV2 Limited	12620493	100% (Share company - LCC owns all shares in the subsidiary company too)	Phil Green, Executive Director of Growth, Environment and Transport, LCC	Was reported Jun-23 - next report June 24	Dec-23 report to be reported again in 6 months (June 2024 meeting)	Dec-23 report to be reported again in 6 months (June 2024 meeting)
The Lancashire Partnership Against Crime Limited	3328436	25%	Al Yusuf, LANPAC Manager, Lancashire Police	Was reported Jun-23 - next report June 24 (continue to report annually)	Approved by Board	01/06/2024 (continue to report annually)
LANPAC Limited	3365702	100% Owned by The Lancashire Partnership Against Crime Limited (Subsidiary company)	Al Yusuf, LANPAC Manager, Lancashire Police	Was reported Jun-23 - next report June 24 (continue to report annually)	Approved by Board	01/06/2024 (continue to report annually)
Lancashire Environmental Fund Limited	3527370	25%	Elizabeth Morgan, LEF Fund Manager, Lancashire Wildlife Trust	Was reported Jun-23 - next report June 24 (continue to report annually)	Approved by Board	01/06/2024 (continue to report annually)
Growth Lancashire Limited	5310616	17%	Janet Doolan, Acting Head of Growth Lancashire & Lead for Business Support Services, Growth Lancashire	Was reported Jun-23 - next report June 24 (continue to report annually)	Approved by Board	01/06/2024 (continue to report annually)

Agenda Item 9

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

Document is Restricted

Appendix A

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix B

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix C

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix D

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix E

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix F

(NOT FOR PUBLICATION: By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972. It is considered that all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information)

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Appendix G

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Agenda Item 10

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Appendix A

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Appendix B

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Appendix C

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Agenda Item 11

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Appendix A

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Appendix B

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