



Lancashire Enterprise Partnership Limited

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Key Initiatives Update

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Executive Summary

This report captures activity and progress made in delivering the LEP's key initiatives; City Deal Programme, Growth Deal Programme, Enterprise Zone Programme, Boost Business Growth Hub and Growing Places Investment Funding.

The report specifically identifies achievements, current challenges, future issues, financial and non-financial performance metrics, potential risks and any general observations relating to the initiatives identified above.

The Board is asked to note that a series of infographics which capture progress made in delivering the Key Performance Indicators (KPIs) for each of the LEP's Key Initiatives are currently being prepared in conjunction with the LEP's Business Plan for the period 2017 – 2020. The next report to the Board on this item will be presented using infographics.

Recommendation

The LEP Board is asked to note and comment on the updates received on the progress of each of the LEP's key initiatives.

Background and Advice

This report captures activity and progress made in delivering the LEP's key initiatives, specifically the City Deal Programme, Growth Deal Programme, Enterprise Zone Programme, Boost Business Growth Hub and Growing Places Investment Funding.

The report captures the following information for each key initiative:

- Achievements in the last three months;
- Current challenges;
- Future issues;



- Financial and non-financial KPIs including programme spend to date including other funding or resources leveraged, jobs created, commercial floorspace created and housing unit completions;
- Newly identified potential risks; and
- Other general observations.
- Programme updates are provided below for the Board's information.

City Deal Programme

This note provides an update against the City Deal Year Three Quarter Three key performances reported to the board at its last meeting. The end of year monitoring is now underway and will be reported to the board at its meeting in June and will include quantitative information against the City Deal metrics and qualitative information on all infrastructure projects and development sites.

Infrastructure Delivery

Progress continues to be made with the delivery of critical infrastructure in the Business Plan, including:-

- Broughton Bypass - under construction and progressing as planned with completion expected in August 2017.
- Preston Western Distributor (PWD) The planning application was submitted and is expected to be determined in Q1.
- The East West Link Road (EWLR) – the planning application was submitted and is expected to be determined in Q1.
- Penwortham Bypass - planning application has been submitted with determination expected to be in Q1/Q2.
- A582 Dualling - planning application is due to be submitted but is subject to additional ecological survey work and a second public consultation being required. An updated programme profile is being developed.
- Preston Bus Station - Works have commenced on the Car Park repairs and the design for the improved concourse and bus station has been finalised. Planning applications for on-site highway works have been submitted.

Housing Delivery

Progress continues to be made in terms of the development of key housing sites as follows:

- Moss Side Test track in Leyland - following the consultation on the Master Plan a revised Master Plan is being considered by SRBC Planning Committee on 22nd March. It is anticipated that construction could start as early as the end of 2017/early 2018.
- Pickering's Farm - Officers continue to work with principal landowners and developers, Taylor Wimpey and HCA, to move this site forward, initially through the development of a site masterplan.



- North West Preston - build out rates on this site are continuing positively which suggests a more confident outlook for sales going forward.
- Government announced in January 2017 that the City Deal is amongst the first wave of 30 local authority partnerships – selected on the basis of their potential for early delivery – to be successful in securing Starter Homes fund, working in partnership with the HCA to bring forward land for Starter Homes capable for build out by private developers by 2020, taking advantage of the various Help to Buy products.
- Over 600 Starter Homes will be developed on sites with a total housing unit build of c1, 200.
- City Deal Bid submitted for HCA Large Sites and Housing Zone Capacity Funding to enable more robust development management arrangements to be introduced, providing enhanced pre-planning, planning, post planning and construction support and expertise.

Commercial Delivery

- The Samlesbury Aerospace Enterprise Zone has seen completion of the new logistics centre and training facility.
- Consultation undertaken on Cuerden development proposals - a planning application has now been submitted.

Current challenges

Whilst progress on outputs presented previously has been strong, targets for future years will accelerate, and therefore delivery progress on employment and housing sites must be maintained.

The following represent the major current challenges that are being monitored and dealt with through a Risk Management programme;

Infrastructure

- As schemes are progressing through the design stages more certainty is now being gained on costs and in some cases funding pressures are emerging. Mitigating action is being taken to value engineer and prioritise schemes within the business plan as well as identifying additional funding sources where necessary.

Housing

- Some house-builders are building out at a slower rate than anticipated on some sites.
- Some developers and house-builders continue to monitor the impact of Community Infrastructure Levy payments on viability.



Commercial

- Office (anchor tenant) demand and viability issues have led to a revision of some City Centre development timescales.
- Delivery of commercial floor-space connected to complex mixed-use sites is delaying some site development.

Future issues

At a national level, potential changes to New Homes Bonus, Business Rates and the Community Infrastructure Levy all have the potential to significantly impact the deliverability of the programme.

The City Deal Executive & Stewardship Board have commissioned a Resources Review in order to understand and prepare for the potential impact and to inform future discussions with Government. The Chair of the Executive attended the LEP's Performance Committee in September and a programme of work to provide assurance on; 1) keeping pace with the programme milestones, 2) value for money and 3) social value, is under way, with the final report being taken to the City Deal Executive in June 2017.

At a local level, in the medium to long-term, the following issues may require particular interventions to help mitigate/resolve;

Housing

- There are a number of large sites that have complex site specific technical issues that require overcoming.
- Uncertainty brought about by Brexit may dampen developer activity/consumer demand.
- Labour and materials shortages may lead to developer competition for resources and slow build out rates.

Commercial

- Uncertainty brought about by Brexit may dampen developer activity/consumer demand.
- Competing demand for residential uses in City Centre sites may squeeze out some commercial uses.

Growth Deal Programme

Background

In July 2014, Government awarded the Lancashire Enterprise Partnership (LEP) £234m from the Local Growth Fund over the period 2015-21. Following the initial award in 2014, a further two awards have since been made to the LEP, resulting in a Local Growth Deal Programme totalling £320m.



It is expected at this stage that the Lancashire Growth Deal will deliver up to 44 capital schemes during the period 2015/16 to 2020/21.

Latest Programme Position

99% of the £320m Growth Deal funding has been allocated across projects, with 70% of projects having completed contracting in line with their original objectives.

Of the 44 projects within the programme, 31 have received LEP funding approval and have a Grant Funding Agreement now in place.

Timescales are presented below for the funding approval process for the remaining 13 projects:

- **Blackburn Town Centre** – Business Case expected to be presented to the June 2017 GDMB meeting.
- **Blackpool Museum (HBVA)** – Business Case expected to be presented to June 2017 GDMB meeting.
- **Blackpool Tramway Extension** – Business Case expected to be presented to November 2017 TfL meeting.
- **Darwen East Distributor** – Business Case expected to be presented to October 2017 TfL meeting.
- **Preston Western Distributor** - Outline Business case expected to be presented to August 2017 TfL meeting.
- **M55 to St Annes Link Road** - Timescales to be confirmed.
- **M6 J28 Improvements** - Timescales to be confirmed.
- **Growth Deal 3 (6 projects)** - Following confirmation of Growth Deal 3 funding in January 2017, discussions are progressing with Project Sponsors to confirm project funding allocation profiles and delivery plans.

The Growth Deal programme is currently delivering in line with its agreed milestones and funding profiles, with no significant issues to report on the 'live' projects within the programme.

Delivery of Programme Outputs and Outcomes

The programme is in its relevant infancy in relation to realising the outputs and outcomes identified for each scheme and as a programme overall. However with 31 projects now delivering and significant reporting expected to commence in 2017/18, in line with capital spend profiles, the reporting of outputs and outcomes is expected to intensify in the coming months.

A comprehensive programme of on-site monitoring visits combined with project claims received to date, demonstrates significant progress being achieved on live schemes with projects currently delivering in accordance with their contracted milestones.

Attention is now being focussed on bringing forward the remaining 13 projects which require a LEP funding approval.



Financial Performance

Of the £320.88m Growth Deal funding awarded to Lancashire, all funding has been allocated to projects with the exception of £1.80m. This unallocated funding is part of the £30m Skills Capital funding which had been set aside pending the outcomes of the Area Based Review.

The breakdown of the £320.88m is as follows:

Local Growth fund project allocations	£ 204.12m
Heysham Link DfT Tail funding	£ 41.00m
Standen Housing Loan fund	£ 6.00m
Growth Deal 3	£ 69.76m
Total	<u>£ 320.88m</u>

2015/16 spend:

There were total payments to Growth Deal listed projects of £30.51m in 2015/16 out of a total funding received of £39.35m. The £8.84m of slippage in the Growth Deal programme was due to later than anticipated contracting on some projects and was allocated on a temporary basis to other capital projects in line with Department for Communities and Local Government (DCLG) advice in November 2015.

2016-17 spend to date:

The current anticipated spend/expenditure profile at February 2017 is:

Quarter 1 to June 2016	£3.66m actual payments
Quarter 2 to September 2016	£7.06m actual payments
Quarter 3 to December 2016	£10.09m actual payments
Quarter 4 to March 2017	£32.59m forecast

Total **£ 53.40m**

Within this profile is a temporary movement of funds in 2016/17 totalling £17.10m to other capital projects which is additional to the £8.84m in 2015/16. This total slippage of £25m has resulted from Growth Deal project either commencing later than planned or as a result of re-profiling of financial spend at contracting stage.

Forecast returns from live projects indicate that the majority of this slippage will be recovered in 2017/18 (£18.84m) with the remainder in later years. Slippage will continue to be reviewed to ensure project funding requirements as contracting occurs are met whilst also ensuring there is no cumulative over spend on the Growth Deal programme which would cause the accountable body a financing issue.

Current Challenges

- To ensure all 'live' projects within the programme deliver in accordance with contracted/agreed profiles.



- To monitor progress in relation Lancaster University's application to secure ESIF match funding for the Lancaster University Health Innovation Campus project.
- To continue to working closely with the M55 to St Anne's Link Road scheme sponsor and other partners to ensure delivery of this complex scheme which has a Growth Deal allocation of £2m.
- To ensure the remaining seven Growth Deal 1 schemes come forward for a funding approval in line with agreed timescales.
- To confirm delivery plans for six Growth Deal 3 projects.
- To ensure delivery of the 'Lancashire Deal' objectives.

Future issues/Risks

- Ensure the 13 remaining projects within the programme, which require a LEP funding approval, are brought forward in line with agreed timescales.
- Ensure recovery of slippage within the programme.
- Ensure projects fulfil their contracting requirements, both in terms of spend and outcomes.
- Ensure the programme collectively meets or exceeds the 'Lancashire Deal' objectives.
- Manage the Growth Deal financial allocations in line with the annual funding allocation from Government.

Enterprise Zone Programme

Branding

Following stakeholder consultation and agreement by the Enterprise Zone Governance Committee, it has been agreed that the Lancashire Advanced Manufacturing and Energy Cluster would be the “parent” name for the LEP's Enterprise Zone Cluster Programme with the four individual sites to be named as:

- Samlesbury Aerospace Enterprise Zone;
- Warton Aviation Enterprise Zone;
- Blackpool Airport Enterprise Zone; and
- Hillhouse Technology Enterprise Zone.

Brand guidelines are being issued to all local authority, landowner, commercial agent partners and key stakeholders who took part in the consultation workshop and survey, with Marketing Lancashire acting as brand guardians.

Promotional collateral and a web presence for the overarching parent brand and the individual sites are to be developed over the coming weeks. All collateral will be signed off through Marketing Lancashire to ensure that the marketing and communications of the EZs is consistent.



Samlesbury Aerospace Enterprise Zone (SAEZ)

Progress to Date

Commercial Development Framework

The site's Commercial Development Framework, completed in early 2016, identified the optimum location for the site's access road and the best configuration of potential commercial plots to optimise development potential and to cater for a range of sizes and types of commercial units on site in support of the Advanced Engineering and Manufacturing sector. The development/delivery options for the plots/site remain flexible to accommodate market requirements.

Spine Road Delivery Programme

The Lancashire County Council (LCC) Highways programme for the spine road, now named Sir Frederick Page Way, which runs through the site connecting the A59 to the A677 remains on programme to be completed in spring 2017.

The final work package includes the construction of the complex cross road junction to provide access to the SAEZ and the BAE Operational site. To ensure effective co-ordination of these works a technical working group with LCC and BAE Systems supported by a Development Team is meeting on a regular basis to develop a comprehensive construction plan.

Full access from the A677 is now in place to the first two new facilities on the SAEZ. The two facilities are the BAE Systems Academy for Skills and Knowledge (ASK) and the Wincanton Defence Logistics Centre (DLC).

The Phase 1 drainage strategy associated with the highway has been implemented, creating a series of open ditch networks and an attenuation pond. Further ecological mitigation (tree planting) and landscape works (mounding) is scheduled to be undertaken in autumn 2017.

Academy for Skills and Knowledge Completion

The £16m 7,400 m² ASK facility is now complete and was officially opened on the 1 December 2016. Over 50 new BAE Systems' apprentices now occupy the learning space completing general and specialist practical engineering learning and development. At any one time in the region of 60 existing apprentices will be undertaking further education training in the Academy.

On a national basis, BAE Systems recruited 667 apprentices in the UK, of which 182 joined the military aircraft business. This 'overtraining' principle also applies to Lancashire, providing a skilled workforce market from which other Lancashire businesses can recruit. The ASK also houses 23 training staff and 8 further office and administration staff.



Defence Logistics Facility Completion

The circa £15m, 15,000 m² Defence Logistics Facility occupied by Wincanton was practically completed in October 2016 and is currently being fitted out. The building will be fully occupied by 150 Wincanton staff.

Appointment of Commercial Property Agents

In spring 2016 Colliers International Property Agents were appointed to market the SAEZ. Colliers have continued to work with the LEP, Marketing Lancashire and the County Council to develop a comprehensive marketing strategy for the site. Colliers are engaged in discussions with a range of confidential enquiries. Updates are provided to the Enterprise Zone Governance Committee, subject to individual business cases being made.

Branding

The SAEZ is the first Enterprise Zone to have a brochure branded in accordance with the new and recently approved LEP Branding Guidelines. A dedicated website is now live and will continue to be developed www.samlesburyaerospaceEZ.com. Site marketing and letting signs will be installed early in 2017 in tandem with further marketing of the site's potential as a high quality advanced manufacturing and engineering business destination.

Current Challenges

The focus over the next 6 months will be to complete the Spine Road in a timely manner. This work package will include the construction of the complex cross road junction which will provide access to the SAEZ and the BAE Systems' Operational site.

To ensure effective co-ordination of works, a technical working group with LCC and BAE Systems, and supported by consultants, is meeting on a regular basis to develop a comprehensive construction plan.

LCC's Highways Team is also developing proposals to undertake additional off site works in the vicinity of the Samlesbury site, the implementation of which is dependent upon statutory processes. These works are envisaged to be undertaken in Spring/Summer 2017. An update on the progress of the proposals has been published on the LEP website.

The development of the broader SAEZ site will be reliant upon the delivery of further essential infrastructure to enable the delivery of commercial business plots. Specialist consultants continue to advise the development team in respect of this matter and future reports will be presented to the Committee for consideration.

The marketing of the SAEZ will continue to be aligned with the Lancashire Advanced Manufacturing & Energy Cluster.



Future issues

There is a continued need to ensure a co-ordinated and targeted marketing and delivery programme to secure end users and deliver development on site.

Financial and non-financial KPIs including programme spend to date:

	Q1	Q2	Q3	Q4
The value of any new public sector capital investment on the zone	£50,000	£2,615,874	£300,000	
The value of any new private sector investment on the zone	£6,000,000		£1,500,000	£1,010,000

Funding or resources leveraged - NA

Jobs created:

	Q1	Q2	Q3	Q4
The number of newly created jobs, excluding construction jobs on the EZ	0	2	10	0
The change in the number of newly created construction jobs on the EZ	0	45	0	0

Commercial floor space created:

	Q1	Q2	Q3	Q4
The area of land was reclaimed and made ready for the development on the zone	0	23.5ha	0	0
The commercial floor space constructed on the zone	0	7400 m ² ASK 15103 m ² Wincanton	0	0

Project Risks

Construction Risk

This relates to the potential for delay in the delivery of the final section of the Spine Road due to complexities around construction of the internal cross roads and the relocation of services within the highway. Bad weather could also impact upon delivery.

The above risk is being mitigated through a cohesive Development Team approach between LCC, BAE Systems and specialist advisors to ensure clear methodology statements are in place and comprehensive communications between the construction team and BAE Systems.



Warton Aviation Enterprise Zone

Two new occupiers located to the site in 2015; Accenture and Trescal creating circa 30 new jobs.

The site masterplan was completed by BAE Systems in 2015 and work is underway between BAE Systems, the LEP and the County Council to understand infrastructure requirements both on and off site.

Blackpool Airport Enterprise Zone

Enquiries

In excess of 100 enquiries have been received via the EDC in respect of the Blackpool Airport EZ since April 2016 and 28 businesses have located or re-located within the EZ to larger premises since its commencement. This excludes a number of micro businesses, including a film production company who have occupied easy in easy out space on the Business Park and Sycamore estate and whose long term presence cannot be guaranteed. Including bespoke design and build projects in negotiation, there are a further 8 fully active property enquiries, all for the small scale accommodation presently available or under construction.

Employment

Circa 435 jobs have been located to the EZ or are legally committed (Lancashire Energy HQ /AC Electrical) since April 2016, of which it is estimated that 140 are completely new and the others are existing safeguarded jobs, from growth companies originally based within the Fylde coast. As with capital expenditure, it is difficult to require new businesses to provide details of staffing, particularly where they do not seek EZ business rates relief. Additional administrative and programme management resource in the process of being recruited to the EDC will enhance capacity to seek out and verify this key data.

Some 350-400 jobs with EZ based Slater Gordon Solutions remain vulnerable, due to the parent companies well documented financial difficulties, however ongoing work with SGS has seen them consolidate their presence on the EZ, vacating a small office at Atlantic House, but taking a renewed lease for the larger Indemnity House whilst retaining their freehold at Viscount House.

Master-plan

Following the award of £50,000 commercial support funding from DCLG in January 2017, it has been possible to progress the commissioning of a detailed master-plan for the Blackpool Airport EZ. Mott MacDonald have been appointed to undertake the development of the masterplan for the site.

The master-plan will, in addition to producing the overall development phasing and framework, look at options for relocation of aviation operational infrastructure, to trigger release of land for future development inter alia, undertake a full audit of existing Highways and utility capacities, and make recommendations as to required upgrades and significant phased infrastructure investment to deliver the master-plan.



It will also review the development Hypothesis which underpinned the original EZ bid of January 2017 and provide the data to Genecon, enabling them to complete the 5 and 25 year implementation and delivery plans required for the site by DCLG.

It is anticipated that the total cost of the master-plan will be in the region of £120,000, with the balance initially funded from the allocation of £1.6m made by Blackpool Council in July 2016 to support delivery of the Enterprise Zone over its initial five years.

It is anticipated that the base report will be available for consideration by stakeholders in June 2017 and when approved will enable the delivery and Implementation plan to be completed and submitted to DCLG .

Blackpool Airport

Blackpool Airport sits at the heart of the EZ and its operational future will be key to the long term ability of the EZ to deliver its full economic potential. The airport is presently being offered for sale by current owners, Balfour Beatty Investments, and it is likely that a new owner will be identified within the next month and subject to satisfactory sale, completed in early summer.

It will only be that once the new owners are in place meaningful discussions can be progressed with regards to the development of surplus land and property within the EZ boundary, and the willingness of the new owners to invest in new aviation infrastructure supporting the EZ established development. Therefore this remains an area of high risk to the EZ at the present time.

Two aviation related businesses have located within the EZ since April 2016 and enquiries have been received from others, which will be progressed once the long term sustainability of the airport can be assured.

Delivery and Implementation plan

Under the terms of the Memorandum of Understanding signed with DCLG in November 2016 there is a requirement to submit a Delivery Plan, Implementation Plan and a Marketing Strategy for the Blackpool Airport EZ to DCLG by the 31st March 2017. Colleagues on the Fylde Coast have approached DCLG to formally request an extension of time to submit these key documents, from March to August 2017.

Key Statistics

Number of jobs created, relocated and safeguarded	140 new / 295 relocated
Company locations to the site	28
Estimated Value of investment to date	Circa £10m



Commercial floor space delivered (refurbished)	Circa 35000 sq. ft.
Commercial floor space in development	Circa 182,000 sq. ft.
Type and value of any infrastructure investment	Not yet underway
Number of live enquiries	8 bespoke and 8 generic
Planning frameworks implemented	Awaiting Masterplan
Public funding secured	£50,000 DCLG commercial support £1,600,000 Blackpool Council
Business rate relief awarded	£2,373,000 (5 year cumulative)
ECA awarded	ECA to commence 1st April 2017
Status of masterplan	Consultant appointment pending
Other public or private investment secured	£ 6.3m Growth Deal contribution To Lancashire Energy HQ

Hillhouse Technology Enterprise Zone

Enquiries

In excess of 30 enquiries have been received via the Blackpool, Fylde and Wyre Economic Development Company and Wyre Council since April 2016.

Additional enquiries have also been received directly by the site owner NPL, including advanced negotiations with a prospective energy from waste operator who may require up to 250,000 ft² of accommodation and proposals from Wyre Power (an NPL controlled company) to develop a large 850MW gas fired power station are progressing well, with the project now progressing through the National Infrastructure approval process, with memoranda of understanding having been signed with a Chinese consortium who would deliver the project on behalf of Wyre Power.

Master-plan

Following the award of £50,000 commercial support funding from DCLG in January 2017, it has been possible to progress the commissioning of a detailed master-plan for Hillhouse EZ. A tender exercise had been conducted in late 2016 and agreement reached in principle to appoint Mott McDonald.

Following progress with specific development proposals for Hillhouse, NPL have now modified the brief for master-planning work and are negotiating with their



preferred consultant for a revised contract price, with a deal to be agreed and work commenced prior to 31st March 2017 .

It is anticipated that the master-plan and base economic report will be available for consideration later this year and when approved will enable the delivery and Implementation plan to be completed and submitted to DCLG .

Delivery and Implementation plan

Under the terms of the Memorandum of Understanding signed with DCLG in November 2016 there is a requirement to submit a Delivery Plan, Implementation Plan and a Marketing Strategy for Hillhouse to DCLG by the 31st March 2017.

Colleagues on the Fylde Coast have approached DCLG to formally request an extension of time to submit these key documents, from March to August 2017.

Key Statistics

- Number of jobs created/ relocated and safeguarded **20**
- Company locations to the site **1**
- Estimated Value of investment to date **Circa £6m**
- Commercial floor-space delivered (refurbished) **None yet completed**
- Commercial floor space in development/negotiation **Circa 300,000 sq. ft.**
- Type and value of any infrastructure investment **Not yet underway**
- Number of live enquiries **8 bespoke**
- Planning frameworks implemented **Awaiting Masterplan**
- Public funding secured **£50,000 DCLG commercial support
£1.3M RGF (Victrex)**
- Business rate relief awarded **£ nil (5 year cumulative)**
- ECA awarded **Nil claimed to date**
- Status of masterplan **Consultant appointment pending**



Boost Business Growth Hub

Boost Performance Report 23/03/2017

Boost, Lancashire's Business Growth Hub, has now been operational since 2012 and was one of the first English Growth Hubs to be established. It is now part of a national network of 40 hubs covering the whole country.

In just over four years of operation, Boost has supported almost 5,000 Lancashire businesses to develop and implement their plans for growth, leading to the creation of 1,300 new jobs.

Boost now sits at the heart of a Lancashire network of over 20 programmes of publicly-funded business support. Together, these programmes have over £30m worth of finance, development and training support on-tap for Lancashire businesses.

We realise that this landscape of provision can be hard to navigate but advisers in the Boost Gateway service can ensure that businesses get access to the right programmes at the right time.

Despite the well-publicised challenges to local authority budgets, Lancashire County Council has remained the largest single funder of Boost and will have provided over £5m to establish and grow this programme.

Considering progress in detail, the Growth Hub key metrics are as follows:

- Lancashire Businesses supported to date 4,799 and by December 2018 we will have supported at least 5,951;
- New jobs created to date: 1,294 and by December 2018 we will have created at least 2,166;
- New Businesses created to date: 170 and by December 2018 this will rise to over 320;
- Private sector investment to date £883,429.43 and by December 2018 this will be at least £1,633,429.34;
- Significant investment from Lancashire County Council, providing all the match funding for this programme, coming in at over £3m;
- The business support finder has over 85 programmes of support that are available to Lancashire businesses; and
- Over 85 registered private sector business support providers in Lancashire work with Boost.

In addition to its core business support function, Boost is playing a key role in promoting the ESF skills support programmes commissioned by the LEP's Skill Hub. On the back of work to distribute flood recovery grants to business, Boost is now engaged in a national pilot with the Prince's Responsible Business Network, BITC and LCC's Emergency Planning Team to see how the Business Emergency Resilience Group (BERG) can more effectively help businesses and the community respond in the event of major events.



Growing Places Investment Fund

Achievements

The LEP has fully recycled its original circa £20m Growing Places Funding on a commercial basis generating circa £730,000 of interest which is supporting the LEP's strategic capacity.

The fund has invested in 8 schemes to date:

- Blackpool Pleasure Beach
- Burnley Bridge Business Park
- Teanlowe Centre, Poulton le Fylde
- Luneside East, Lancaster
- Blackburn Cathedral Quarter
- On The Banks, Burnley
- Innovation Drive, Burnley
- Chatsworth Gardens, Morecambe

As of the 22nd March 2016, £17.4m has been repaid to the fund. This amount includes the part repayment of £2.6m capital from Luneside East Ltd as a result of the completion of a Sale Agreement between Luneside East Limited and Persimmon Homes for the remediated Luneside East land.

The 'On the Banks' scheme has recently drawn down the first funds to enable the delivery of its third phase which is the delivery of 12 starter homes apartments which has the support of the HCA. This starter home scheme is the first in the country.

It should also be noted that £2.1m has been allocated towards Guild Hall Street, Preston. This scheme is currently being progressed through legal and financial due diligence.

Key Performance Indicators Achieved

Through its commercial investment, the Growing Places Investment Fund has created:

- Almost 3,500 new jobs;
- 200 housing units;
- Nearly 500,000 ft² of commercial floorspace; and
- Leveraged £100m of private and public investment.

Current Challenges

- Ensuring a healthy strategic development pipeline.
- Ensuring investments repay.



Lancashire
Enterprise Partnership

- Establishing a 'Fund of Funds' approach in light of ESIF issues following the EU Referendum.