

# Adult Social Care Winter Plan

## Health & Wellbeing Board

### 3<sup>rd</sup> November 2020

# Winter Planning - Context

For the last 5 years, Adult Social Care have developed a winter plan that sets out the challenges of winter and the response to it. The plan sits alongside and contributes to the mandatory NHS plans produced by each Integrated Care Partnership.

This year is anticipated to be a 'winter like no other' in terms of the multiple challenges that health and social care could face. Our planning has therefore been driven by the following areas of (potential) pressure:

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|---|--|
| Usual winter pressures                              | - COVID-19                             |
| Avoidable Care Home admissions                      | - Market Stability / Sufficiency       |
| NHS Phase 3 Planning & Restoration                  | - Designated Settings                  |
| National Adult Social Care Winter Plan              | - New Discharge to Assess Arrangements |
| Mental Health / Safeguarding                        | - Recruitment Timescales               |
| Resilience of social care workforce                 | - Social Care priorities               |
| Restoration of Continuing Healthcare processes      | - Brexit                               |
| Continuation of existing iBCF / Winter funded posts |  |

# Winter Planning - Funding

For the last 3 years, Adult Social Care have received 'winter funding' in the form of a ring-fenced grant as part of the Better Care Fund. This year's allocation is not ring-fenced specifically, but fully pooled into the Fund. The allocation is £5.5m.

This year, due to the unprecedented challenges across both social and health care, alongside the need to continue to fund some existing critical temporarily funded teams, the financial implications are significant. Planning is not limited just to winter, but across the next 12 months.

Costs have been calculated for 6 and 12 months, based on reasonable assumptions:

	6 Months	12 Months
Winter Capacity	£6,160,052	£12,320,105
Continuation of iBCF Funded Teams		£4,700,000

As part of the Integrated Care System (ICS), LCC shared financial proposals based on the above table, setting out that the extension of iBCF-funded teams for 12 months and 6 months worth of our winter schemes can be funded within LCC winter and COVID-19 grant allocations, but there will be a shortfall if capacity is required beyond April 2021.

The winter funding required to ensure risks are managed, people are supported to be safe and well, and wherever possible able to be supported in their own homes, is supported by Corporate Management Team

# Winter Planning – What's In The Plan

The winter plan sets out a range of service enhancements and adult social care responses designed to enable more people to return directly home after a stay in hospital, avoid unnecessary hospital or Care Home admissions and have the opportunity to maximise their independence. Plans are in place to support the management of service capacity, to ensure the right service will be available to people at the time when they need it.

The Plan sets out what we will do in response to winter including:

Service capacity enhancements including :

- Additional Crisis Hours
- Additional 'Home First' Hours
- Additional Reablement Hours
- Additional 'Roving Nights'
- Shoring Up Intermediate Care Provider Leadership across 7 days
- Mobile Telecare
- Home First Hours for people with more complex needs
- Residential Rehab Referral Management Hub

Additional Staffing Capacity

Continued Support to Care Homes – recovery and outbreak management

Designated Care Settings

Resilience and Escalation

# Winter Planning - Next Steps

Continue to work collaboratively with the NHS and other organisations regarding implementation of winter plans and resilience across the winter period

Continue to support the sufficiency and stability of the care market as part of winter and COVID-19 response planning

Work quickly with care providers to recruit and get required additional capacity in place

Winter recruitment campaign for additional LCC staff

Work with the Care sector, the Care Quality Commission and local NHS partners in relation to Designated Settings

Monitor the implementation, progress and effectiveness of the Winter Plan via the LCC Adult Social Care Winter Board