

Summary of Discussions & Themes: ICP Development Session, February 2024

The Lancashire and South Cumbria Integrated Care Partnership (ICP) held a Development Session on 26th February 2024. The purpose of the session was to make progress on the following:

- **A stocktake of ICP successes (and missed opportunities) in 23/24.**
What the ICP achieved as an Integrated Care Partnership, how it operates as a collective, how members feel about their individual roles and what the focus should be over the next 12 months?
- **Moving from 'developing a strategy' to 'ensuring it is impactful'.**
How the ICP ensures and assures onward delivery of the strategy, what critical added value the ICP can bring, as the ICP, to enable successful delivery, and what measures can be used to understand success?

The session was attended by the majority of the regular ICP Board membership with 9 members completing the pre-work. This briefing note provides a summary of the key themes to emerge from the session and proposes a number of actions that will help us to move forward recommendations.

Key Themes

- Strengthening partnership working- a sense that the ICP provides 'a seat at the table' for a range of stakeholders, but there is much more we can do to strengthen collaborative working and lever the skills, experience and connections that members bring.
- The role and position of the ICP within our Integrated Care System- governance needs further clarity along with inter-connectivity between the ICP and other parts of the system such as Place Boards and Health & Wellbeing (HWBB) Boards.
- Understanding the unique role of the ICP- responsibilities, accountabilities, importance relevance and purpose?
- The Integrated Care Strategy was developed at pace but describes a set of collective priorities that still have resonance. The ICP needs to enable delivery and we now require a greater focus on implementation and action. Our role in driving and integrating the strategy in our own organisations and sectors.
- There is so much more we could do to collectively engage with local residents and communities. This includes understanding if our work is making a positive impact as well as talking to local people about our shared challenges and possible solutions.
- Defining the role of the ICP- thinking about how we use the time and structure agendas. Avoiding duplication and avoiding having the same conversations that are happening elsewhere. Creating the space for innovative thinking, challenge and learning.
- Thinking about the way we do business- more workshop style sessions, space for work in between meetings, support team to enable preparation for meetings, creating an 'engine room' for the ICP.

Emerging Work Plan

Participants were asked to think about a forward-facing outline work programme for the ICP and were invited to identify priorities for the year ahead. Some of the common themes emerging from this exercise included:

- A review of the Integrated Care Strategy (ICS) with a focus on what is currently being delivered and where in the system actions are being taken forward.
- Development of a position statement to describe the current baseline
- Agree a set of systemwide ICP priorities for 2024-25
- Connecting system leadership within and outside of the ICP to drive agreed priorities.
- Consider how the ICP achieves a strengthened emphasis on lived experience and community engagement.
- Work with Public Health and Population Health teams to understand changes in outcome metrics.
- Review ICP membership on the basis of agreed priorities - possible gaps in DPH, NWAS, LEP/ business leadership and NHS providers
- A mandate was given in the meeting for a small group or 'engine room' to be formed to make progress on reviewing the Integrated Care strategy, development of the Partnership and progress on delivery.

Proposed Next Steps

Further to the discussions that took place on the 26th February, the following are proposed as next steps:

Task	Who?	By When?
Working group to be convened to undertake a rapid review of the Integrated Care Strategy and current delivery mechanisms (place and thematic groups)	ICP Support Team to arrange date	April 2024
Rapid review used to produce a 'map' of current delivery mechanisms and explore how we achieve connectivity to the ICP	Working Group	April 2024
Development session in May to agree: <ul style="list-style-type: none">• The role of the ICP and how we want it to operate• The role of ICP members		May 2024
Use review to identify potential areas of focus for the ICP during 2024-25. Proposals to be brought back to full ICP meeting for sign off	Working Group	June 2024
Working Group to develop proposals for ICP meeting arrangements, taking into account feedback from Development Session	Working Group	June 2024