



HEALTH & WELLBEING BOARD

12th NOVEMBER 2024

**Balwinder Kaur
Interim Director of Adult Community Social
Care**

HWBB Report will cover

1. A summary of the 2024/25 Quarter 2 Better Care Fund submission.
2. A summary of the Quarter 2 finance report.
3. A brief update and progress on the 3 Lancashire Better Care Fund supports projects.
4. A brief update on the Lancashire & South Cumbria Integrated Care System Better Care Fund review project.
5. Facilitated Support to find a Solution
6. BCF Board update.
 - Lancashire Data
 - Equipment & Adaptations



1) Summary of the 2024/25 Q2 BCF submission

- The BCF Q2 template, was signed off by CC Michael Green in his delegated role as Chair of HWBB, as submission was due on 27th October .
- Information and data required for the submission is set by the national team & reports against the BCF metrics in Q1, spend and activity for Q1 & 2.
- Lancashire is broadly on track with expected spend and in terms of performance.
- It meet or exceed the targets set for 3 out of the 4 mandated metrics except Residential admissions. Information on mitigating actions has been added to the submission.
- Intermediate Care capacity updates were requested. Current work in this area around the capacity and activity data is now more accurate and better reflects the number of people using the various services
- The 2024/25 BCF Plan has still not been signed off, due to the unresolved position on the additional NHS contribution to social care.



2) A summary of the Quarter 2 finance report

- The Quarter 2 finance report sets out the current position on overall spend, and points to areas of variance with more detailed explanation.
- The spend is at this point largely as expected, with mostly small areas of variance.
- The main area of concern is the unresolved position relating to the NHS additional contribution to adult social care.
- The Council has allocated spend against the contribution, and this is reflected in the template against the '**Crisis/Reablement**' lines which show significant overspend.
- Adult Social Care is exploring urgent mitigation actions to cease or reduce spend in some areas to recoup the deficit before year-end.
- The BCF national team have required both the Council and the ICB to enter a period of facilitated support to find a mutually agreeable solution and conversations are continuing between the two Chief Executives.

3) BCF Reset Projects Progress: Support Offer Projects

The support offers to Lancashire are in 3 defined areas:

1. Leadership & Governance
2. Discharge to Assess
3. Intermediate Care Demand and Capacity Modelling



3) BCF Reset Projects Progress

3.1 Leadership & Governance

- This diagnostic is now complete, and the findings and recommendations have been shared with the Board.
- WSP consulting, who undertook the diagnostic are also leading the intermediate care demand and capacity work.
- Before their final report is handed over, they will review the recommendations from the Leadership & Governance diagnostic and add anything that may become relevant from the demand and capacity work.
- Following the facilitated support, plans will be developed on how to take forward the recommendations from the Leadership and Governance diagnostic.
- This will enable us not to lose the potential & some elements are already in progress via the Lancashire Place Partnership.



3) BCF Reset Projects Progress: Support Offer Projects

3.2 Discharge to Assess

- Diagnostic has concluded, discussions will take place at both a Lancashire and an Integrated Care System level on what can be done 'once' at an ICS level and what can be done 'once' at a Lancashire level.
- There may also be some smaller tasks that are pertinent to individual Acute Trusts.
- The Lancashire programme plan requires development, however there is a continued risk to progress due to challenges around project resource.
- The mirrored diagnostic taking place around discharges from Mental Health Acute Hospitals is also now complete, with a collaborative session that took place on the 28th October with system partners to share outputs.
- As with the diagnostic around the general Acute Hospitals, the Mental Health outputs showed that data is a challenge, plus 4 key themes of communication, housing and accommodation, early discharge planning, and funding approval processes.
- An action plan will now be developed, again the constraints to progress will be around project resource.
- The high level outputs of both diagnostics will be shared with the Health & Wellbeing Board.



3) BCF Reset Projects Progress: Support Offer Projects

3.3 Intermediate Care Demand & Capacity Modelling

- This project is nearing completion.
- Initially, it is using only the Council data due to the challenges with the accessibility and accuracy of the NHS data locally.
- The draft datasets and initial modelling tool have been built and are currently being tested, before moving into a final state ready to handover to the Council.
- Whilst the tool will not be able initially to be used to fully inform the intermediate care demand and capacity planning required for the BCF Plan, it will improve on the evidence base and analysis currently in place.
- As and when NHS data quality and consistency improves, this can be added to the modelling tool and enhance its use, feeding into commissioning intentions.



4) LSC Integrated Care System BCF Project.

- This review, led by 31ten consulting, is continuing with the desktop review of information and data now nearing completion and being sense checked with each Health and Wellbeing Board area.
- Clarity on spend allocations, contracting and monitoring arrangements and feedback from users of services is being sought from each funding partner.
- There is a monthly ICS steering group in operation, and the briefing from the October meeting is attached at Appendix 3.
- The review is also exploring the potential for an agreed set of principles and outcomes across the Lancashire and South Cumbria BCFs, mindful not to duplicate what's already mandated in the BCF.
- The principles would set out how outcomes can be best measured, to enable improved comparison across all the Lancashire & South Cumbria BCFs as well as the opportunity to do certain things 'once' wherever it makes sense to do so.



5 Facilitated Support to Find a Solution

- The 2024/25 Lancashire BCF Plan was not formally signed off through the Assurance process, due to the unresolved position regarding the NHS additional contribution to social care.
- Representatives of LCC and the ICB have been meeting with the National team to look at options that will enable the Lancashire Plan to be signed off,
- In terms of the unresolved position on the additional contribution from the ICB, the external facilitation that had been commissioned did not take place following the withdrawal of the facilitator.
- Initial actions have been agreed with the National team to help move this forward, including sharing information on the focus of the spend and activity against it.



6) BCF Board Update

In the September meeting of the Board, agenda items included :

- Healthwatch proposal regarding the development of a framework for engagement with and feedback from people with lived experience of services and supports delivered through the BCF. The Board agreed this should be progressed subject to finding the funding.
- The Board also agreed that proposals to move the BCF to a standalone account should be explored, and key people from the ICB and LCC are agreed to take this forward and bring back to the BCF Board.
- This change would allow easier and improved financial reporting and support the move forward with enabling the fund to become a more dynamic facilitator of innovation and integration proposals.
- The outputs of the Lancashire DFG group led by Chris Sinnott were also agreed to be scheduled for a future Board for an in-depth session to consider and agree opportunities.
- Two Commissioning proposals relating to services funded by the BCF were also considered at the Board and feedback shared to help inform the next steps.
- The two services were equipment and adaptations which is a joint endeavour between LCC, the ICB, Blackburn with Darwen and Blackpool Councils, and Roving Nights support which is commissioned by LCC.



6) BCF Board Update

- The procurement of the community equipment and minor adaptations services were discussed at the BCF Board in September, with the funding of these services sitting within the BCF.
- Since the Board meeting, very positive discussions with district councils have taken place and work is underway to consider how the aids and adaptations re-procurement fits with the recent review of DFG.
- The 12 District Councils are currently developing their offer proposals across the Lancashire geography, and delivery may include partnership and consortia arrangements.
- The community equipment service is also being reviewed for procurement in partnership across Lancashire, Blackpool, and Blackburn with Darwen Councils and the ICB. The service specification has been co-produced with people who use the service and Prescribers, and it includes some innovation alongside strict service standards. Proposals are being finalised and likely to go to Cabinet in December.
- Data quality and access to data was shared as a challenge that has come out of all of the support projects so far.
- A briefing paper will be prepared for the Lancashire Place Partnership Board pulling the various challenges and implications together,
- Above will enable a discussion on how this can be progressed and improved for Lancashire.



Report Recommendations

- Note the position on the national sign-off of the 2024/25 BCF plan and that there will be mandated actions and delivery accountability by the HWBB.
- Ratify the 2024/25 Q2 submission, and its sign-off on behalf of the Board by CC Michael Green in his delegated capacity as Chair of the Health and Wellbeing Board.
- Note the Q2 Finance report and raise any questions, observations and points of clarity.
- Note the progress updates from the various BCF support projects and raise any questions or observations.
- Note the update on Facilitated Support to Find a Solution around Sign off Of BCF plan
- Note the update from BCF Board

